



EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

MANAGEMENT

The value of team-work

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World News

UK operators withdraw airliners after crash

UK operators temporarily withdrew from services Boeing 737-400 aircraft of the type involved in the British Midland crash in central Britain on Sunday night...

Shia militias fight on

Fierce fighting continued between rival Shia militias in southern Lebanon where people said at least 80 people had been killed and 200 wounded in 'horrible massacres' since Sunday morning.

Belgian devolution

Belgium's Chamber of Deputies approved legislation giving the country's separate French- and Flemish-speaking communities a wide measure of autonomy over public spending.

Philippine killings

At least 19 people were killed when two hand grenades were thrown into the crowd at a charity basketball game in a mostly Christian town in southern Philippines.

Cyprus proposals

Turkish-Cypriot leader Rafic Denktaş put forward new constitutional proposals during UN-sponsored talks in Nicosia, aimed at reuniting the island.

Indian troops leave

India withdrew a second battalion of troops from Sri Lanka and said that more would follow as soon as peace was restored in areas affected by Tamil separatist violence.

Vietnam-Thai thaw

Thai Foreign Minister Siddhi Savetkiet began a four-day visit to Vietnam, marking a reversal of more than a decade's mutual mistrust and bringing closer an end to the conflict in Kampuchea.

Security talks at risk

Greece stood firm in a dispute with Turkey which could delay both talks on conventional arms in Europe and signature of an important East-West security and human rights accord.

Czech suicide threat

A Czech student group said one of its members would set himself alight in Prague later this week, on the 30th anniversary of the suicide by Jan Palach in protest against the 1968 Soviet-led invasion of Czechoslovakia.

Business Summary

De Benedetti subsidiary builds stake in De La Rue

SOCTE Financière de Genève, Swiss holding company controlled by Italian businessman Carlo De Benedetti, has accumulated 49 per cent stake in De La Rue, UK financial printing company...

American Barrick Resources

Toronto-based gold producer, plans to quintuple annual production at its Goldstrike Mine in Nevada to \$900,000 or in 1992...

European Commission

has expressed preliminary view that it does not intend to intervene in proposed \$1.1bn (£1.14m) merger of Metalbox Packaging, packaging business of MB Group, with Carnaud, French packaging company.

Koode Industries

Israel's largest electronics company, agreed to sell its minority shareholding in Teva, country's leading pharmaceuticals producer, to local consortium for \$55m in cash...

National Semiconductor

announced agreement to sell 50 per cent stake in its National Advanced Systems plug-compatible computer subsidiary to Memorex Telex. NAS will become independent joint venture company equally owned by both parties.

Broken Hill Proprietary

(BHP), Australian resources multinational, acted to expand Pacific energy presence and move downstream through \$750m acquisition of Pacific Resources, Edmonton-based oil refining and marketing company.

Peruvian miners could strike

later this month if wages are not adjusted to meet rising cost of living. Strikes reduced copper production by state-owned Centromin mining company by nearly a quarter last year.

The Growing Business

Many of the problems and preoccupations of small businesses are common to medium-sized companies. This has been increasingly reflected in the coverage of the Tuesday Small Business page...

Rival groups try to agree structure of bid for GEC

By Hugo Dixon and Clay Harris in London. PROSPECTIVE bidders for Britain's General Electric Company were yesterday trying to agree on the structure of a consortium takeover offer for the UK industrial giant. With GEC valued at £5.5bn (\$10.3bn) in the stock market yesterday, the bid would be the largest takeover ever attempted in the UK...

Reagan sends \$1,500bn budget plan to Congress

By Stewart Fleming and Anthony Harris in Washington. US PRESIDENT Ronald Reagan yesterday sent Congress a \$1,500bn fiscal year proposal for the 1990 fiscal year which remained true to his political priorities during his eight years in office, but which also contained hints of the changes likely to be sought by Mr George Bush, his successor...

Israel hints it keeps chemical weapons as defensive measure

By Edward Mortimer in Paris. AN ISRAELI minister said on the third day of the Paris Conference on Chemical Weapons that Israel was 'taking the necessary action' to defend itself against similar weapons held by other states in the region...

World Bank to oversee concessional aid flows to Nigeria

By Peter Montagnon in London. THE WORLD BANK is to form an international committee to co-ordinate flows of development aid to Nigeria following its plunge in living standards...

Banks' intervention curbs soaring dollar

By Janet Bush in New York and Simon Holberton in London. THE DOLLAR finally succumbed to repeated intervention by central banks on both sides of the Atlantic yesterday in one of the most active trading days of the New Year...

Nikkei surges despite death of Emperor

By Michio Nakamoto in Tokyo. JAPANESE share prices rose strongly yesterday with the Nikkei index closing at a record 30,678.39, up 468.85, confounding expectations of a fall on the first day of trading following the death of Emperor Hirohito...

MARKETS table with columns for Singapore, Straits, US, UK, and Gold prices.

CONTENTS table listing sections like Argentina, Africa, Asia, and Europe.

WASHINGTON CMT PRIME SITES FOR PRIME COMPANIES advertisement featuring a large stylized logo and contact information for the Washington Prime Property Centre.



AMERICAN NEWS

Miss Rosy Scenario makes her last bow

THE official economic projections which lie behind the Reagan budget will certainly be greeted as a last appearance of the White House economic optimism...

The CBO had an active role in this process until the Gramm-Rudman "fix" last year; the operational assumption was a compromise between the OMB and CBO figures.

Anthony Harris examines the inconsistencies shown up by the economic projections behind the budget

OMB now has sole control, but the process still puts considerable pressure on the OMB to adjust to reality as the final operational projection (made in July) comes up.

Treasury Bill rate is 1.5 per cent lower for this year and 1.8 per cent lower for next year...

The growth assumptions also look strikingly optimistic, but here history is impartial. The OMB (like the UK Treasury) has often had the last laugh with growth forecasts...

The forecast for 1990 is a different matter. Here the OMB figure is double the consensus number, and owes nothing to the weather.

among corporate economists that there is a recession just around the next corner. There is some rational basis for this gloom by now, but not very much.

Stein, a conservative economist who has generally been critical of Reaganomics, has pointed out, this belief that recessions are caused by the law of averages is quite irrational.

It seems to reflect the popular error that if you toss a coin and get heads five times, the odds on tails next time increase. They don't.

Finally, it is worth pointing out that both sides are internally inconsistent. If the corporate consensus includes a recession, it should also include a sharp fall in interest rates.

This may be one reason why Mr Richard Darman, Budget Director-designate, has declared that he is "comfortable" with the OMB deficit projection.

BUDGET FORECASTS table with columns for 1989 and 1990, and rows for Real GNP growth %, GNP deflator %, Consumer prices %, and T-bill rate %.

Office of Management and Budget forecasts - Ass. of 81 corporate economists



Reagan: his final budget before handing over to George Bush

MAIN POINTS

Savings and loans crisis: The budget requests authority for \$23bn for the fiscal year 1989 to 1990 to help resolve the savings and loans crisis. It sees expenditure of \$64bn over an unspecified number of years for the thrifts...

Reagan stands by pet defence projects in defiance of realities

By Stewart Fleming in Washington

IN many areas President Reagan's 1990 budget contains hints of the shifting priorities in Washington which will become more apparent in 10 days when Vice-President Bush takes office.

dent-elect Bush's aides, say is needed. Therefore Mr Reagan is in no position to start proposing the far-reaching adjustments in the military budget which are needed for the US to adapt to the changes taking place on the world stage...

to \$7bn in 1991. Since Mr Bush's national security aides are saying privately that not even the Russians are taking SDI seriously, and because some favour the slimmer SDI programme created by Senator Sam Nunn, such figures are unlikely to reappear when the new President publishes his budget, perhaps next month.

US ECONOMIC OUTLOOK COMPREHENSIVE BUDGET PLAN (\$bn)

Table with columns for 1988, 1989, 1991, 1992, 1993, 1994 and rows for Receipts, Outlays, and Surplus/deficit as % of GNP.

Mr Reagan's military build-up peaked in the 1985 fiscal year. The Pentagon estimates that in constant 1989 dollars defence authorisations peaked in 1985 at \$325bn. It estimates that in the current fiscal year authorisations have sunk to \$290.8bn.

Even achieving Mr Bush's goal, however, will require cuts of perhaps as much as \$200bn in the five-year Pentagon plan Mr Reagan outlines, calling for continued 2 per cent real growth.

recting safety hazards and modernising some facilities. Since the easy cuts in the budget have been made already the job of reappraising the US military strategy - for example integrating this and the weapons programmes with arms control negotiating positions and deciding what (apart from much of the SDI programme) is expendable - will fall to Mr Bush and his top advisers.

Toyota and GM close to truck agreement

By Kevin Done in Detroit

GENERAL MOTORS OF the US and Toyota of Japan are expected to reach agreement soon on an expansion of their New United Motor Manufacturing (NUMMI) joint venture in California to include assembly of Toyota pickup trucks.

Libya-Turkey trade set to recover

Jim Bodgener reports on the effects of a bilateral protocol

TURKEY'S trade with Libya looks set to expand steadily alongside a revival in Turkish contracting fortunes in the North African country. In the first three months of the year, Libyan purchases from Turkey rose by 63.7 per cent to total \$141m compared with January-August 1987.

Washington urges EC to clean up meat inspection

By Tim Dickson in Brussels

THE US Government yesterday urged the European Community to clean up its meat inspection procedures by the end of March. The US has sent a letter to the governments of nine member states (all except Greece, Luxembourg and Portugal) demanding proof that proper inspection procedures for beef are being applied within the EC.

US budget cuts force Eximbank to curtail loans

By Peter Montagnon, World Trade Editor

THE US Export-Import Bank has temporarily ceased making offers of new loans in support of long-term capital goods exports because of spending cuts announced in the Reagan Administration's final budget yesterday.

UK hit by import regime

By Janette Staebus in Buenos Aires

BRITISH goods are to be excluded from new Argentinian import procedures which came into effect on October 21, easing licensing requirements for 2,000 products.

Swiss watch exports rise

By John Wicks in Zurich

SWISS watch exports reached record levels in 1988, according to the industry's trade association, Horlogerie.

Marconi Italiana wins radio order from Denmark

By David White, Defence Correspondent

DENMARK is to buy a tactical communications system for its army from Marconi Italiana, an Italian subsidiary of GEC, the British defence and electrical group currently at the centre of a takeover battle.

Washington urges EC to clean up meat inspection

By Tim Dickson in Brussels

Officials of both the US mission in Brussels, and at the EC, were last night describing the initiative as "routine" but it nevertheless makes specific reference to the "publicly available" reports over the last 18 months that EC countries are not effectively controlling the use of "residues" and unapproved compounds.

OVERSEAS NEWS

Afghan divisions offer Moscow a glimmer of hope

Christina Lamb reports on the background to the breakdown of Soviet-Mujahideen talks

THERE are growing fears that there will be no peaceful settlement to the nine-year war in Afghanistan after Afghan guerrilla leaders yesterday called off talks with the Soviet Union.



Mojadiddi: resistance head

Resistance fighters, agreed there must be a political solution. But while the Soviet Union continues to insist on a role for the PDPA...

its last stage, the power struggle within the Pakistan-based alliance is becoming more evident. As Mr Vorontsov pointed out: "The Mujahideen may not find Najib acceptable but they didn't find each other acceptable."



Vorontsov: agreed condition

may be no option but the return of Zahir Shah, the former king. Prof Mojadiddi and Prof Gayani, another moderate, would both welcome the king's return.

up against each other. The extent of their mistrust is such that each party is separately instructing its own commanders to make the necessary arrangements to take over Kabul.

Hanoi sees Kampuchea settlement in autumn

VIETNAM'S Foreign Minister said yesterday he expected a settlement by September. In Kampuchea, where Vietnamese occupying troops have been fighting resistance guerrillas for a decade...

Philippines fears surge of Moslem violence

By Richard Gourlay in Manila. FEARS of renewed sectarian violence were raised in the Philippines again yesterday, when two hand grenades exploded in a crowd watching a charity basketball game...

Jakarta boosts economy

By John Murray Brown

INDONESIA over the weekend unveiled its first expansionary budget for three years in a bid to stimulate domestic growth and provide jobs in South-east Asia's largest economy.

Eyebrows raised over Emperor's constitutional step

By Ian Rodger in Tokyo

LIFE IN Japan returned to near normal yesterday following the death of Emperor Hirohito on Saturday...

Nakasone, dislike having to live under a constitution that does not spring from Japanese traditions. Also, the renunciations of war and the right to belligerence contained in the constitution disturb some people...

which he no longer has under the constitution. Analysts said that the Emperor appeared to be sensitive to this problem, addressing the people with an ordinary greeting, "Minasama"...



Emperor Akihito and his veiled wife at the palace yesterday

Tokyo's fish market. Share prices rose sharply on the Tokyo Stock Exchange, the Nikkei average of 225 leading shares gaining 68.25 points to a record high of 30,678.39.

Bitter memories versus trade

He told reporters he would not attend the funeral of Hirohito, but Mr Bill Hayden, the former foreign minister who was recently named as the next governor-general, was most likely to be Australia's representative.

more appropriate to realise Japan is our major trading partner," he said. Australia's future prosperity depended on this trading relationship which future generations should build on...

some leaders of the Returned Servicemen's League and trade unions, describing Hirohito as a war criminal. "The emperor's death should be noted as the passing of a notorious but unrepentant war criminal," said Mr John Halpenny, head of the trades unions in Victoria.

Iran 'deadpan' to UK request

By Edward Mortimer in Paris

MR WILLIAM WALDEGRAVE, Minister of State at the British Foreign Office, described as "sort of workmanlike" his meeting yesterday with Mr Ali Akbar Velayati, the Iranian Foreign Minister.

Israeli banks pull out of West Bank and Gaza

By Andrew Whitely in Jerusalem

A CAMPAIGN of threats and firebombs, coupled with declining business, is forcing the withdrawal of Israeli banks from the occupied West Bank and Gaza Strip...

'Horrific massacres' reported in Lebanon

POLICE reported "horrific massacres" yesterday in south Lebanon as Syrian-backed Amal militiamen recaptured strategic villages from pro-Israeli Hizbollah rivals in house-to-house battles...

Another item on the agenda was a Thai proposal to re-start a 1975 agreement with Vietnam on co-operation in aviation, ocean commerce, telecommunications, posts and trade...

In response to written questions from Thailand's English-language newspaper, The Nation, the Vietnamese Prime Minister described Mr Sidihi's visit as "strange points"...

Arab League meets

Arab foreign ministers will hold an emergency meeting tomorrow to rally support for Col Muammer Gaddafi, the Libyan leader, and try to plot a way out of Lebanon's political quagmire...

Taiwan's trade at record

TAIWAN'S total trade for 1988 was a record \$110bn, Reuters reports from Taipei. Mr Vincent Siew, vice-chairman of the Council for Economic Planning and Development said Taiwan ranked 18th in the value of its trade in 1988, up from 14th in 1987.

PLO applies pressure for convening of Mideast conference

After its historic talks with the US, the organisation is focusing on the next difficult step, reports Lamis Andoni

ONLY weeks after the US Administration's landmark decision to open a dialogue with the Palestine Liberation Organisation, the initial euphoria among Palestinians has worn off.

to maintain its support for the Palestinian uprising - both of which, on the PLO definition, belong to the category of resisting occupation according to the UN charter.

Officials argue, as the PLO and Arab states have for years, that the regional balance of power is in Israel's favour, and they would therefore be at a disadvantage to direct talks with Israel.

with the US if they accept direct talks," said Dr Assad Abdul Rahman, a member of the PNC who voted for the new strategy in Algiers.

national conference. It would also help secure more international recognition of their putative state, he said. Other PLO officials are sceptical that the PLO's factions will be able to agree in the foreseeable future on the composition of such a government.

First Cubans leave

The first contingent of Cuban soldiers to withdraw from Angola will receive a ceremonial send-off in Luanda today, 13 years after Havana first sent troops to help fight off a South African invasion.

Indians sail away

A second battalion of Indian troops left Sri Lanka by chartered ships yesterday with more expected to leave soon as peace is restored in areas affected by Tamil guerrilla violence, an Indian official said.



THE EAST MIDLANDS AIR CRASH

Pilots regard likelihood of both engines cutting out as "one in a hundred million"
Crash probe to focus on joint engine failure

By Michael Donne, Aerospace Correspondent

INVESTIGATORS into the crash of the British Midlands Boeing 737-400 on the M1 motorway on Sunday evening will look first at the aircraft's engines to try to discover why both failed. Such joint failure, a rare occurrence in any twin-engine aircraft...



The smashed British Midlands aircraft on the embankment beside the M1 motorway where it crashed just yards short of the East Midlands airport runway

To win their Certificate of Airworthiness, twin-engine aircraft must satisfy the regulatory authorities... The FAA has, therefore, set the time permitted for flight on one engine at 120 minutes. There are plans to raise this further.

Accordingly, once having extinguished the fire in the port engine, the captain of the British Midlands aircraft could reasonably have expected his aircraft to carry him on one engine to the safety of the East Midlands airport at Castle Donington only a few minutes' flying time away.

What appears to have doomed the aircraft was the failure of the remaining engine just as the jet approached the runway, leaving the flight crew no chance of making a conventional landing.

The engines are CFM-56-3s, the latest in a growing family of engines built by CFM International, a joint company owned 50-50 by General Electric of the US and Snecma, the

French state-owned aero-engine manufacturer. GE is responsible for the design integration, the core engine and the main engine control. Snecma is responsible for the low-pressure system, gearbox, accessory integration and engine installation.

Nearly 6,000 engines have been ordered in various versions, in sales worth more than \$15bn. Among other aircraft, they power the Boeing KC-135 tanker-transport and other aircraft of the US Air Force, re-engineered Douglas DC-8 airliners, the European Airbus A-320 (Airbus is also designating it for the new long-range A-340 four-engine airliner), and all the latest of the Boeing 737s, the Series 300s, 400s and 500s (the earlier versions of the 737

used the US Pratt & Whitney JT8D engines).

The CFM-56 has logged more than 4m flying hours in all versions and nearly 70 airlines either use it or have it on order.

Accident investigators will seek to discover not only what caused the initial engine fire, but also what led the second engine to cut out so close to landing.

Sabotage has not been ruled out, but the evidence so far indicates a mechanical malfunction as the cause of the crash.

An early solution to the problem is of significance to the world airline industry, because of the widening market for the CFM-56 series.

CFM International is raising production of the engines to meet demand. It will build 700 engines this year and as many

as 900 a year by 1991.

As well as sales for the Airbus A-320 twin-engine airliner, the engine is a best-seller in the Boeing 737 series. Last year Boeing won orders for no less than 344 of the 737 aircraft, all powered by the CFM-56, bringing total 737 sales of all models (including those powered by Pratt & Whitney) to 2,264 aircraft.

The British Midlands 737 was a new Series 400 model delivered to the airline last autumn.

That fact will also be keenly studied by the investigators, since failure of two engines in a brand new aircraft is an especially rare occurrence.

The in-flight record of the engine in the 737s has been remarkably good. Statistics produced by CFM show that the CFM-56-3 engines alone have an "unscheduled shop visit" rate - that is, the need

to take an engine into the maintenance shops for unexpected trouble-shooting - of only 0.085 in every 11,760 engine flying hours.

Boeing says that by last year the number of in-flight shut-downs of the CFM-56 - the number of times an engine in a 737 had to be switched off because of difficulties - was lower than 0.01 in every 1,000 engine flying hours, which was better than with the earlier Pratt & Whitney engines.

The main competition for the CFM-56 today is the International Aero Engines V-2500, built by the five-nation consortium comprising companies from the UK, US, West Germany, Italy and Japan, in which Rolls-Royce has a 30 per cent stake. But the V-2500 does not come into airline service until this spring.

The Boeing 737 itself also has a good safety record, although there have been some serious accidents. One was the engine fire in a Pratt & Whitney engine which destroyed a British Airways 737 on take-off at Manchester airport in August 1988, while last year one of the oldest 737s, in the fleet of Aloha Airlines of Hawaii, had to make an emergency landing when part of its fuselage ceiling peeled off in flight.

But the 737 is regarded as one of the most rugged and safest airliners ever built, which accounts for much of its popularity with airlines and flight crews.

Boeing has despatched one of its safety teams to help with the accident investigation, as has the Federal Aviation Administration, which is customary when a US-built aircraft is involved in an accident, even although it is on the UK aircraft register.

Aviation's private investigator sifts the evidence of disaster

By Michael Donne, Aerospace Correspondent

THE RECENT aircraft crashes in Lockerbie, Scotland, and near East Midlands airport in England, have put a severe strain on the resources of a little known but significant organisation in the UK civil aviation industry.

The industry's private investigator, the Air Accidents Investigation Branch of the Department of Transport (AIB), is carrying a heavy workload following the crash of the Pan American Boeing 747 Jumbo onto Lockerbie in Scotland on December 31, and that of the British Midlands Boeing 737-400 close to East Midlands Airport last Sunday evening.

The organisation is led by Mr Donald Cooper, formerly an operational pilot with the Royal Air Force (RAF) Fighter Command and a qualified flying instructor and test pilot, who has been with the AIB for several years.

He leads a team of about 30 individuals, each of whom is ready at a moment's notice to travel anywhere in the world to conduct an investigation.

Every aircraft accident in the UK comes under its detailed scrutiny, while its presence is also to be found at accidents overseas where UK-registered aircraft are involved.

Moreover, its expertise is now so highly regarded internationally that its assistance is often sought by other countries in accidents which they cannot solve.

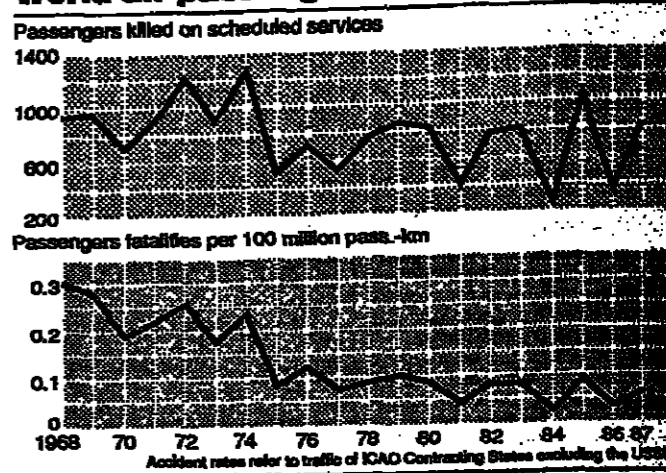
The AIB, formerly the Accidents Investigation Branch, was formed in 1919 because of public concern about the number of aircraft accidents at that time.

The Air Navigation Act of 1920, and the Air Navigation (Investigation of Accidents) Regulations of 1932 confirmed the organisation's existence.

Initially, it was a pseudo-military organisation under the Air Ministry, concerned mainly with military aircraft accidents. Civil aviation was still in its infancy at the time.

It was only after the Second World War, when civil aviation expanded rapidly, that the organisation was transferred to the Ministry of Civil Aviation, subsequently coming under the jurisdiction of the Department

World air passenger fatalities



of Transport - although it continues to provide technical support to the RAF when military accidents are involved.

The AIB, based in Farnborough, Hampshire, has considerable powers, going well beyond those of other government bodies.

It is responsible to the Secretary of State for Transport, and through that individual, to Parliament.

Its members have complete authority when investigating accidents in the UK and they can command the total co-operation of other civil organisations, such as the police.

The AIB can also call for assistance from other government organisations. In the case of the Lockerbie disaster, it sent parts of the Jumbo jet to the Ministry of Defence's Armaments Research and Development Establishment at Fort Halstead, Kent.

Its objective is not to be punitive, but to determine the factual causes of an aircraft accident.

The AIB investigates scores of accidents during the year, ranging from the minor crash of a light, single-engine aircraft on a training flight, to that of a Jumbo jet falling on Lockerbie.

It has the power to make recommendations, which can sometimes result in major changes in UK civil aviation; for example, where new safety features should be incorporated on aircraft, or where

Deaths upset safer travel trend

By Lynton McLean

RECENT serious air crashes have upset the long-term trend towards improved air safety, which had already begun to level off in the 1970s.

In 1987, the latest year for which there are official accident figures, international airline safety deteriorated compared with 1986 when measured in terms of deaths compared with traffic volumes.

Although there are no totals yet for last year, there were at least 1,200 deaths in civil aviation accidents and the final figures are likely to show a record number of deaths compared with the previous worst year, in 1974 when 1,299 people died in 28 accidents. However, the number of fatalities has to be set against the increase in passenger volume.

Last year's accidents culminated in the pre-Christmas disaster at Lockerbie when a bomb on board a Pan American aircraft caused the deaths of 270 people. That was Britain's worst aviation accident, but in the UK at least flying remains the safest way to travel, while motor cycling remains the most dangerous form of transport. Jet airliners remain safer than propeller aircraft.

There were 25 fatal aircraft accidents around the world in 1987 involving the death of 887 passengers and crew on scheduled services, according to the latest figures from the International Civil Aviation Organisation, part of the United Nations. This compared with 23 accidents and 546 deaths in

1986. The figures for 1986 and 1987 include aircraft accidents in the USSR, which were previously not disclosed.

Although the latest figure for fatal accidents is about a third less than the 36 fatal accidents 20 years ago, the number killed is similar to the 830 passengers killed 20 years ago. This could reflect the trend towards larger aircraft.

The number of passenger fatalities per 100m passenger-kilometres rose from 0.04 in 1966 to 0.06 in 1987. Passenger-kilometres is a measure of the number of passengers and the distance they were flown. The 0.06 figure for 1987 compared with the average of 0.056 passenger fatalities for every 100m passenger-kilometres for the last five years.

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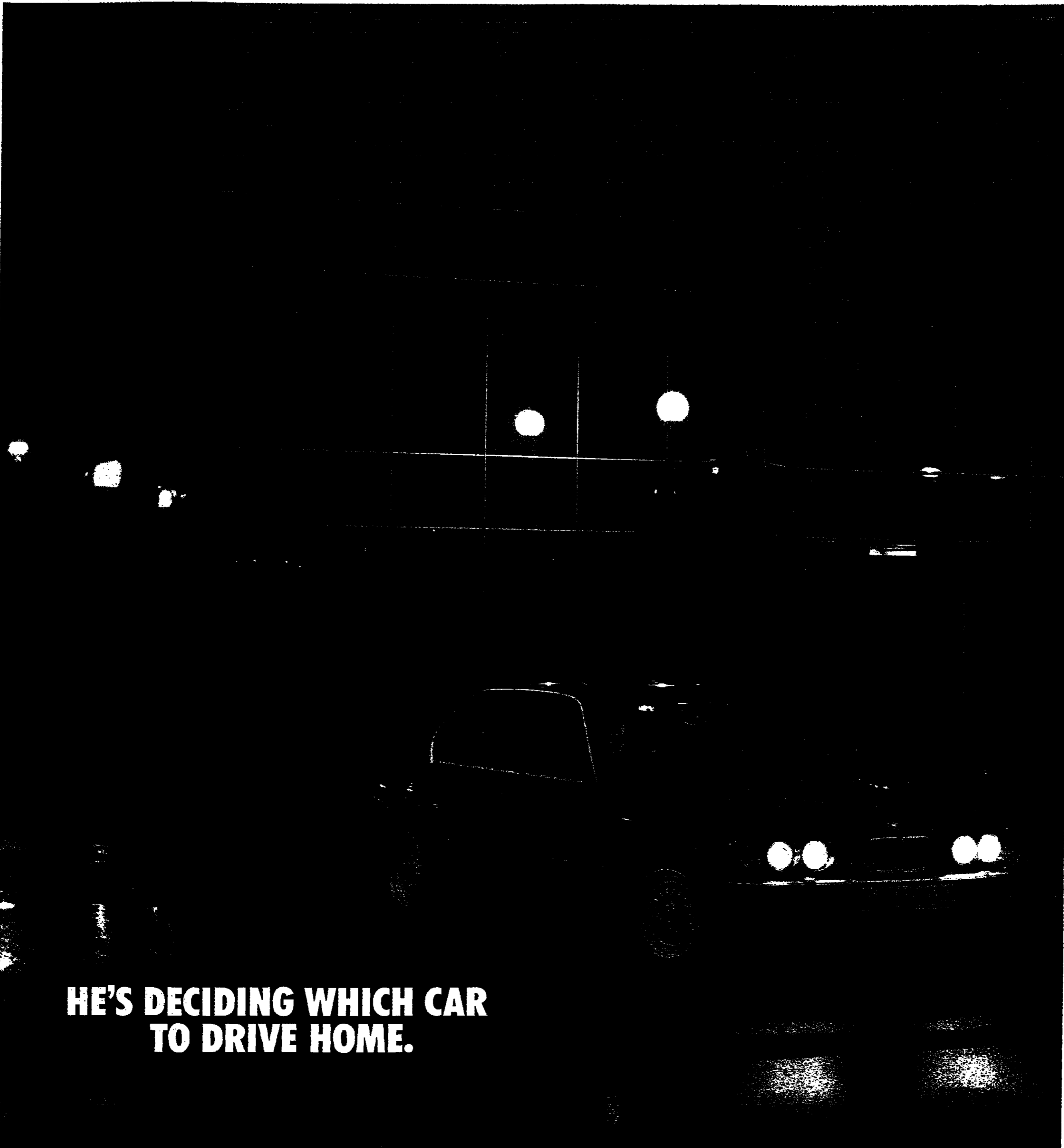
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## HE'S DECIDING WHICH CAR TO DRIVE HOME.

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This gentleman has a car to suit either way home: the BMW 735iSE.

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Select S and the gearbox will behave like the most enthusiastic driver.

Harnessing the engine's 3.5 litres and 211 bhp, it allows you to explore the car's handling and road-holding to the full.

It is the perfect setting for lanes of both the winding and overtaking variety.

Select E and you have a very different car in your hands.

The gearbox will be set to provide effortless and economical motoring, echoing the silky smoothness of the six cylinder engine.

It is the ideal mode of travel for crawling traffic and cruising motorways.

Specify programmable suspension and you can ring these changes even more loudly.

A switch on the centre console allows you to adjust the firmness of the shock absorbers to suit road and ride.

While the BMW 735iSE offers you varying levels of performance, it offers only one level of accommodation.

The front seat adjustment is electric. The air-

conditioning, automatic. The leather upholstery, hand-stitched.

The car is also as pleasing acoustically as it is aesthetically.

And any sounds that could not be killed have been deadened.

The result is a car that is, in Autocar's words, "marvellously quiet".

The dashboard and controls have received similar plaudits from the motoring press.

With nary an electronic display in sight, they were described by What Car? as "a masterpiece of ergonomic clarity".

Clearly, there is more than enough reason to go and test drive a BMW 735iSE.

Or rather, both of them.



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HEATING AND VENTILATING CONTRACTING

Business for sale based in West Sussex established over 20 years. Current profits exceeding £150,000 per year. Confirmed order in hand equal to 4 years work.

DIVERCO Sell Companies Nationwide

SELLERS and BUYERS

Contact in confidence: DIVERCO LTD. 4 Bank Street, Worcester WR1 2EW, Tel: 0905 22303

OPERATED PLANT HIRE COMPANY

With Construction Department Situated in the North West of England. Audited Net Profits in excess of £200,000-00 p.a.

EAST ANGLIA

Long established manufacturer of branded non-durable consumer leisure products. £25 million turnover. Significant net assets. 380 employees.

Well known brand of hair products

Director Retiring Reasonable Price Principals only Write Box H4250, Financial Times, 10 Cannon Street, London EC4P 4BY

FOR SALE OTC SHELL COMPANY

Former OTC traded plc with unusually large institutional and private shareholder base invites enquiries from substantial private growth companies interested in reversal leading to S.S. introduction.

FOR SALE

Hardware Valuing/ Maintenance Contract Turnover in excess £100k p.a. Location: Mainly London area

FOR SALE NURSING HOME

Home counties 57 beds + p.p. for 20 beds. £2.4m firm. T/O existing £680k+. Projected £1m+.

For Sale:

Modern pottery company suitable for white or terracotta ware. Semi-automatic casting and continuous kiln facility.

Incentive and Promotion company

for sale or merger. T/O 500,000 + profitable. Own products good customer list. Principals only.

CONTRACTING COMPANY

Small privately owned contracting company based NW London. Approved by three councils and two multinational blue chips.

FOR SALE INTERNATIONAL BUSINESS TRADE MAGAZINE

Long established, highly profitable market leader covering a growth industry worldwide. Turnover c. £625,000.

AMERICAN FOOTBALL TEAM FOR SALE

Current owners are seeking to dispose of their interest in one of Britain's top teams. Excellent marketing and sponsorship potential.

BUSINESSES WANTED

EMPLOYMENT AGENCIES

Our client is a major listed plc interested in extending its activities in Employment Services. We would like to hear in strict confidence from parties with a controlling interest in companies meeting the following profile:

INTERNATIONAL TAXATION

The Financial Times proposes to publish a Survey on the above on 21st February 1989. For a full editorial synopsis and advertisement details, please contact: Jacqueline Keegan

BUSINESSES WANTED

PROFITABLE COMPANIES WANTED

We are a medium sized, diverse fully listed PLC. We have expanded significantly over the last few years through a policy of both organic and inorganic growth and are looking to continue with this strategy.

TOOL HIRE COMPANIES

As a key element of our expansion plans, we seek hire companies of all sizes specialising in industrial and domestic tools and light plant. Strength of customer base is of primary importance.

WE WISH TO PURCHASE ANY COMPANY EARNING £100/300,000 PA

If you are considering selling we would like to hear from you. We are a private company wishing to diversify and interested in any non-manufacturing company in London or the home counties.

COMPUTER SOFTWARE/SERVICES COMPANY WANTED

We are seeking to acquire controlling interest in a computer software company preferably specialising on either IBM midrange, DEC, UNIX or PICK.

WASHROOM SERVICE OR SUPPLY BUSINESS URGENTLY REQUIRED

Turnover up to £3 Million Please contact in confidence Box H4184, Financial Times, 10 Cannon Street, London EC4P 4BY or Telephone 01 547 1522

UK PLASTICS STOCKHOLDER WANTED

Well established UK based PLC is seeking to acquire a stockholder of rigid thermo-plastics. The ideal candidate would be a young entrepreneurial specialist of a range of materials who could benefit from financial backing to support future growth.

House Building Company

with Land Banks required by rapidly growing PLC. Please reply to Box H4084, Financial Times, 10 Cannon Street, London EC4P 4BY

BUSINESS SERVICES

ENVELOPES advertisement showing various envelope sizes and prices.

45 languages advertisement for translation services.

NEC advertisement for answering machines.

BUYING OR SELLING A BUSINESS advertisement for Gerhoff Bentley Ltd.

Are you a Business go-getter advertisement for recruitment services.

CHESHAM. WE REALISE WHAT YOUR BUSINESS IS WORTH.

As the leading merger brokers in Britain, we are in a unique position to provide the most appropriate buyer for your business. We aim to be in regular contact with the chairmen of the acquisitive PLCs who are looking for successful private companies worth between £500,000 and £25m.

CHESHAM AMALGAMATIONS logo and contact information.

PARC LEVEL COLLIERY Ltd (In Receivership)

For sale as a going concern, the business and assets of this privately owned mine, situated in the Swansea Valley, producing coal for sale to industrial and domestic users.

Turnover £400,000 17 Employees Licensed by British Coal Associated Plant and Machinery

PENTWYN COLLIERY (No 3) Ltd (In Receivership)

For sale as a going concern, the business and assets of this privately owned mine, situated in the Swansea Valley, producing high grade Anthracite for sale to industrial and Domestic users.

Turnover £500,000 23 Employees Licensed by British Coal Associated Plant and Machinery

MACHINE SHOP FOR SALE AS A GOING CONCERN

- Location Wiltshire - good access to M4. Full range of precision machining capabilities to 'AQAP1' standards. 15,000 sq. ft. leasehold property with stores, workshop and offices. Skilled, experienced workforce. Mix of machines including CNC and a CAM system. Substantial work in hand and preferred relationship with vendor possible.

Plastic Injection Moulding Southend on Sea, Essex

The Business, Business Assets and goodwill of Senforth Plastics Ltd are offered for sale. The company operates from freehold and leasehold premises in Southend on Sea, Essex. The company employs approximately 100, producing an annual turnover of £3.5 million.

Miller logo and contact information.

CORNWALL, ST IVES Overlooking the beach, holiday investment with 5 x (1 and 2 bed) flats, 3 bed house and 1 bed studio cottage. Superb position, enclosed garden, double garage, parking space, all flats fully furnished.

SECURITY LIGHT MANUFACTURER SYNCHRO LIMITED (IN COMPULSORY LIQUIDATION)

On offer is the right to manufacture and sell a range of patented electronic lighting units. They were designed and manufactured by the above company in Germany.

BUSINESS FOR SALE

An opportunity exists to purchase a business which is operating under a Scheme of Voluntary Arrangement. The Business operates as originators, publishers and marketers in the toy industry. Established 2 1/2 years. Certain well known products and several with good potential.

Levy Gee logo and contact information.

INTERJADE LIGHTING LIMITED

The Joint Administrative Receivers offering for sale the business and assets of Interjade Lighting Limited. Lamp/light shade manufacturer Annual turnover £400,000

KPMG Peat Marwick McLintock logo and contact information.

HOUSEBUILDER

Substantial UK housebuilder with attractive land bank for sale. Principals only should reply, indicating criteria, including cost, for acquisition to-

FOR SALE TEXTILE WHOLESALERS

Based in East Midlands. Well established business with a solid T/O of £1.5m generating good gross profits. Substantial tax losses available.

MANUFACTURER OF MARINE HOODS AND COVERS SOUTH COAST LOCATION

Turnover currently running at £150k per annum. Profits to exceed £40k per annum. Price for goodwill, fixtures, fittings and equipment £130k + S.A.V.

PROFITABLE KNITWEAR COMPANY

Rapidly expanding and profitable quality manufacturer. Leicester area turnover £1.1 million, blue chip customer profile.

ELECTRONIC OFFICE SYSTEMS

Company located in Northern Home Counties in the development and distribution of electronic office systems to be used as going concerns. Established user base. Turnover around £1 million. Key management willing to continue with company.

CELLULAR TELEPHONES

Airtime retailer/service provider for sale for cash/equity. Great potential in a rapidly expanding national market.

NORTH WEST (M/CR) SNOOKER CENTRE

17yr lease. T/O £300,000 pa. Principals only. No time wasters. Write Box H4239, Financial Times, 10 Cannon Street, London EC4P 4BY

USED CAR BUSINESS SOUTH MANCHESTER

Established 23 years dealing in executive vehicles. Ultra modern showroom holds 12 large vehicles. Outside sales area for a further 12 vehicles. Busy main road. Good customer loyalty.

## TECHNOLOGY

# Managing far-flung knowledge

Alan Cane reports on a breakthrough in the way companies utilise databases

A powerful computer technology is emerging which, for the first time, promises to allow companies to pull all the information stored on their various computers — mainframe, mini and personal — into a single system. It will enable their staff to use all the company information to which they are entitled without knowing where it is located or on what type of computer — something almost impossible at present.

The new technology — distributed database management — might seem the answer to a management services director's prayers. Indeed, it is expected to have a profound influence on both the supply and use of computer systems.

Nevertheless, it brings with it both promise and threat. It was pioneered, and is being driven forward, by IBM, the world's largest computer manufacturer. This virtually guarantees that it will be accepted by the world data processing establishment. However, experts believe that within a few years it will give IBM as dominant a position in computer software as it now enjoys in hardware.

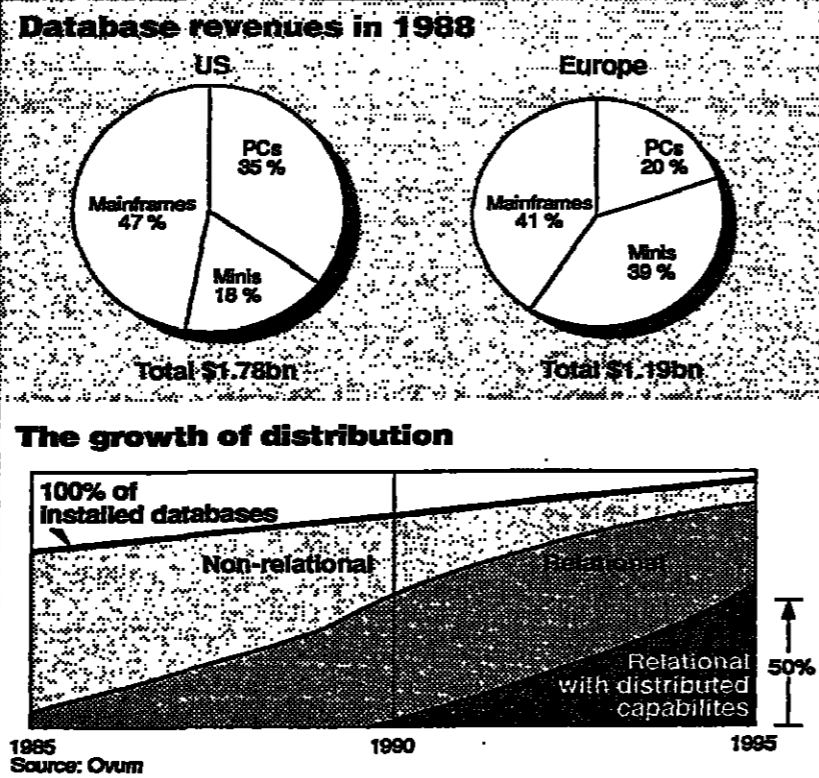
Companies and organisations which are exploiting the new technique include the London Metropolitan Police, Lufthansa, the West German national airline, and the Pentagon in the US.

What is distributed database management and why should it be so influential?

At the heart of any company's corporate activities lies its database — the information it needs to carry on its business. Since the beginning of the modern computer era, large companies have consigned that information — personnel records, payroll data, accounting information, business plans and records — to the data processing centre to be stored in the memory of the company's mainframe computer. Consequently, the data processing manager became the guardian of the company's information — responsible for part of the company's soul.

Business patterns and technology are changing, however, and many companies are decentralising their operations and dispersing data processing systems of various sizes and makes throughout their corporate structures. If it is hard to get one make of computer to communicate effectively with another (one of the main headaches of the data processing manager), imagine the difficulty of keeping the company's information resource secure once it is spread across a disparate collection of databases held on a variety of makes of computer.

Distributed database management seems the best approach to creating a "federated database" a term coined by Ovum, a London-based consultancy which has just published a report\* identifying



the principal trends in database development.

It is an approach which has only just become technologically feasible, since 1983 was a year of important improvements in the software on which distributed database management depends.

The London Metropolitan Police, for example, put out tenders for a turnkey system in 1986, awarding the £17m contract to the UK systems house Scicon (now SD-Scicon) in August 1987. The Ovum report notes: "In retrospect, the team realised that the required system would have been difficult, if not impossible, to implement in the early 1980s given the then technical options. However, by the time of completion it had become technically possible."

What has changed in the past 12 months is the performance of the software underlying distributed database management, an advanced approach called relational database technology. Conventional database systems depend on a system of pointers to navigate through the mass of information they contain. It is quick and efficient when the database is dedicated to a single area — payroll, for example — but unwieldy and inflexible when the database is serving the needs of an entire enterprise.

Relational databases, however, store information in tables as rows and columns, similar to a spreadsheet. The database consists of a set of these tables or modules which can be linked dynamically — that is, joined together in a variety of ways. All the tables, therefore, can be cross-referenced, one with another.

It means the end of the rigid structure of earlier database technologies and freedom to examine the data in a variety of ways. Each piece of data can be related to any other, assuming that there is a logical relationship between them.

It also follows that the individual tables can be dispersed across the enterprise's entire computing resources to create a distributed database.

Relational systems have been offered by a variety of vendors, including IBM, DEC, Informix, Relational Technology and Tandem, but take-up has been slow. The chief obstacle to progress has been performance — or rather, lack of it. Relational technology is a voracious user of processing power and the first systems were slow and power-hungry.

But as Keith Hales and Christine Guilfoyle, authors of the Ovum report, point out, 1988 saw a rash of announcements by relational database suppliers

claiming significant improvements in performance. In April, for example, IBM launched a new version of its DB2 system, claiming a 50 per cent performance improvement over earlier releases. In May, Sybase claimed a 100 per cent improvement in the performance of its system. In July, Digital Equipment said the latest version of its RDB system was giving three to five times better cost per transaction per second than IBM's.

So, at last, relational technology is commercially effective. In the words of the Ovum report: "There is no longer any reason for not moving to relational databases. The performance of virtually every relational database on the market has now been improved to meet the transaction rates required in all mainstream commercial applications except the very largest, such as airline reservation systems."

And with such a fundamental improvement in the underlying technology comes the opportunity to exploit the advantages of tying together dispersed databases. Ovum interviewed the most advanced users and found that nearly all planned to move to distributed databases to some extent over the next four years.

And the threat from IBM? As in so many areas of computing, it has the opportunity to create a standard every other computing vendor will have to follow. Because the database is so critical a part of a company's data processing system, standards established in this area will inevitably influence every other component of the system.

IBM has designed a piece of software called SQL (originally a relational database query language but now an interface between the database and other parts of the system) which is becoming essential to the design of distributed database systems. It is also a key part of IBM's Systems Application Architecture (SAA), intended to bring conformity to the company's disparate computer families.

The Ovum report warns that by 1993, IBM will be able to offer distributed database management across all its principal computer families and will be driving industry standards like SQL.

"Its influence will reach far beyond databases into systems engineering (CASE) tools and other system software components. It will be the first tangible result of IBM's SAA concept."

Depending on the quality, scope and openness of IBM's distributed database standard, Ovum says, "it could well herald IBM's dominance of the software industry as a follow-on to its current position in the hardware market."

\* *The Future of the Database*, Ovum Ltd, 7 Rathbone Street, London W1P 1AF; tel, 01-255 2670; 2552.

## Ruler sounds out measurements

GEO Instrument, a Dutch company, has developed an electronic ruler which can be used to work out areas, cumulative lengths and so on from drawings or objects.

Called Geo Lat, the ruler is used with an IBM model AT personal computer (or a compatible machine) and special software. It can work within an area 20 inches square and should find applications in construction, engineering, architecture and town planning.

Geo Lat uses ultrasonic measuring techniques. At each end of the ruler a microphone picks up ultrasound radiations from a stylus placed along the ruler's edge, on the point to be measured. The stylus gives out an audible sound signal which takes precise time to reach each microphone, enabling the software to work out the point's position.

When the stylus is placed on a second point, the distance between the two is calculated. If this were done for, say, the three sides of a triangle, the software could work out the sum of the sides and the area. A shape with any number of straight sides can be dealt with.

With appropriate software, a picture of the possible activities (cumulative length, volume, area and a simple point counting function) is provided along the ruler's edge, the desired item being chosen by pressing the stylus on a picture.

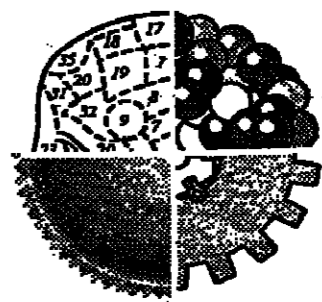
With appropriate software, a picture of the possible activities (cumulative length, volume, area and a simple point counting function) is provided along the ruler's edge, the desired item being chosen by pressing the stylus on a picture.

All the data can be stored on disk for future use.

## The unmanned service station

ROUND-the-clock fuel, oil, air and vehicle washing facilities at unattended, card-operated roadside stations are beginning to find favour with fleet operators in the UK and may soon become available to ordinary motorists using credit cards.

Autovend, of Bradford, has already provided systems to two Royal Mail parcels depots (Birmingham and Leeds) and to Wm Morrison Supermarkets, near Wakefield. British Gas and the food group Allied Lyons



## WORTH WATCHING

Edited by Geoffrey Charlsh

also have installations. Autovend supplies systems made by Petrovend of Chicago.

Drivers use a company card which they insert in a terminal on the forecourt. After entering a four-digit security number and indicating which service they want, the chosen pump or other unit becomes available in the normal way. For fuel, the transaction ends when the hose is hung up and a receipt is automatically issued from the terminal.

A microcomputer controls everything on the site and can communicate with the company's central computer over telephone lines.

Information on each transaction is memorized by the system which can accommodate 20,000 card holders and 16 pumps. Data is retrieved from the site computer and fresh programming instructions are issued on a daily basis, if not more often.

Sensors keep a check on tank levels at the station and alert the central computer if any has fallen too low. It is possible for more than one company to use a site and for each to receive monthly accounts and analyses of fleet consumption.

The unmanned service station

## Step forward for presentations

ONE OF the most sophisticated systems for audio-visual presentations in the business world is offered by Work Place, of Hertford in the UK.

The company provides a US-built desk-top control unit, with a liquid crystal display (LCD) which is touch sensitive. The unit will control any combination of film projector, video unit and

audio source, which can be housed out of sight. Communication with the audio visual equipment is by means of an infra-red beam using technology similar to that for remote control of a television.

The desk-top unit can be programmed to show an array of "buttons" on the 2.0 x 7.5 inch LCD, which will control the equipment and functions needed for a particular presentation. Programming is carried out on screen using a directory of facilities stored in the machine.

The advantage is that the user does not have to worry about the banks of buttons often associated with a complex audio-visual installation.

A first page might show, for example, a menu for 35 mm slides, video, television monitor, room lighting, curtains and a clock. Having selected one of these, touching the "advance page" button will bring up on screen subsidiary function buttons. The system can be programmed to work in foreign languages.

## Great scope for cutting out paper

BIS Macintosh, the UK-based market research organisation, believes that the world market for optical disk storage systems, put at \$680m for 1988, will more than quadruple to \$3bn by 1992.

More than 50 per cent of the market value to 1992 will lie in systems in the \$100,000 to \$1m price range. The reason for the growth, says the research company, is that although there has been a big increase in the use of electronic communications and computers, paper has continued to loom large in most companies' activities.

The management has become a vital matter, particularly where extensive records are involved.

Optical disk systems allow large amounts of paperwork to be scanned, stored and rapidly retrieved in a relatively tiny space.

BIS Macintosh runs a programme with the industry designed to help both vendors and users develop the best strategies.

CONTACTS: Geo Instrument: The Netherlands, 5780 4222. Autovend: UK, 0274 30807. Work Place: UK, 0922 251008. BIS Macintosh: UK, 0522 402573 or in the US on (404) 961 6201.

EFFECTIVE GROUND DEFENCE DEPENDS ON INSTANT AND CORRECT INFORMATION

The King snake on the right is harmless, the Coon on the left deadly.

For information, visit us at our constantly expanding and growing web site [www.plessey.com](http://www.plessey.com)

Without it, that action could be costly.

Integrated electronic systems, which instantly detect threats and analyse and communicate information about them with minimum delay, are essential to the Pléssey approach to effective field defence.

We have provided this experience in direct and tactical battle field communication networks and tactical data link systems, command and control systems and many other systems.

Our most advanced systems are currently in use in the security of international borders.

Pléssey System 4000 is now being introduced into service with the Australian Army.

Pléssey System 3000 is now being introduced into service with the British Army.

And Pléssey and Wavell already supply the British Army with an advanced command, control, and information system.

From Pléssey and using new LSI VLSI microprocessor technology, we have developed the Pléssey Multi-Role System (MRS), a new standard for military networks in Australia, New Zealand, Europe and the Middle East.

For effective ground defence, we have the technology to meet the needs of today's army.

PLESSEY

FT LAW REPORTS

Digest of Michaelmas Term cases

FROM NOVEMBER 29 TO DECEMBER 23

THE KANCHENJUNGA

(FT, November 29)

In a dispute each side accused the other of having repudiated the charter...

(FT, December 2)

Section 105 of the Financial Services Act 1986 provides: (1) The powers of the Secretary of State...

He also held, however, that the owners were not in repudiation of the charterparty...

POETRY V HONEY

(FT, December 6)

Under the Town and Country Planning (Control of Advertisement) Regulations 1984, certain advertisements, including those for the sale of land...

In the instant case an estate agent put up a for sale outside each of two properties that he had been instructed to sell...

THE FANTIE THE FADEIN ISLAND

(FT, December 7)

The Fantie was entered in the Newcastle Protection Club while the Fadain was entered in the West of England Club...

LTD V WARLAND ASSOCIATED RESTAURANTS LTD V WARLAND

(FT, December 13)

The appeals concerned the definition of plant for the purposes of section 41(1)(a) of the Finance Act 1971...

The Court of Appeal stated that there was no simple test as to what was plant and the court should be especially reluctant to upset the commissioners' decisions...

HOME AND OVERSEAS INSURANCE CO LTD V MENTOR INSURANCE CO (UK) LTD

(FT, December 14)

From 1973 to 1981 a number of identical reinsurance contracts were made between Home as reinsurer and Mentor as reinsured...

PENNINE RACEWAY LTD V KIRKLEES METROPOLITAN BOROUGH COUNCIL

(FT, December 9)

When Pennine's planning permission to use land for drag meetings was revoked, it claimed for loss of income under section 164(1) of the Town and Country Planning Act 1971...

ARCO BRITISH LTD AND OTHERS V SUN OIL RETAIL LTD AND OTHERS

(FT, December 20)

The plaintiff and defendant companies entered into an agreement for joint exploitation of adjacent licence areas in the Balmoral Oil Field in the North Sea...

In allowing Young's appeal against a first instance decision upholding the Crown's contention that the case did not fall under paragraph 4, the Court of Appeal stated that reorganisation of a company's share capital was not a form of act...

IN RE HARRIS SIMONS CONSTRUCTION LTD

(FT, December 16)

An administration order for the company was made on the petition of its directors under section 8 of the Insolvency Act 1986, which gave the court jurisdiction to make the order if satisfied that a company is or was likely to become unable to pay its debts...

THE FRECCIA DEL NORD

(FT, December 21)

The Admiralty Court had to decide at what moment it was seized of jurisdiction in an action in rem for the purposes of Articles 21 and 22 of the Convention on Jurisdiction...

YOUNG, ARISTEN & YOUNG LTD V DUNSTAN

(FT, December 23)

Young successfully contended that it had a capital loss to carry forward capable of being surrendered to another company in the group because, when the company increased its share capital by 200,000 new £1 shares, it was a reorganisation of share capital...

In looking at the issue in the context of other paragraphs in the Schedule, the policy was that for capital gains tax purposes, there should not be a disposal of the original holding or an acquisition of the new holding where the shareholders remained the same and they held their shares in equal proportions notwithstanding changes in the number of shares within the same company or that old shares were replaced by new ones.

Aviva Golden

call 01-248 8000 or write to them at: Financial Times Ltd., Bracken House, 10 Cannon Street London, EC4P 4BY

COMPANY NOTICES

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRS) IN PIONEER ELECTRONIC CORPORATION

EDR Holders are informed that Pioneer Electronic Corporation has paid a dividend to holders of record 30th September, 1988 of Yen 20 per Yen 30 Share of Common Stock...

NATIONAL BANK OF CANADA USD 100,000.00 FLOTTING RATE DEPOSIT NOTES DUE APRIL 1989

For the three months, January 9, 1989 to April 9, 1989, the rate of interest has been fixed at 9.00% p.a.

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRS) IN PIONEER ELECTRONIC CORPORATION

We are pleased to announce that copies of the English Translation version of (i) The Notice of Resolutions at the 42nd Ordinary General Meeting of Shareholders of Pioneer Electronic Corporation, held on 19th December, 1988, and (ii) The 42nd Business Report, prepared on a parent-subsidiary basis, for the annual period ended 30th September, 1988 are now available to EDR Holders...

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION

Re: THE COMPANIES ACT 1985

LEACOCK & COMPANY LIMITED

Registered number 22673 Trading name LEACOCK & COMPANY LIMITED Nature of business PRODUCERS AND WHOLESALEERS OF FANCY LINENS AND HANDKERCHIEFS, ETC

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As of 14 January 1989 the Weekend F.T. will include a new page called Minding Your Own Business

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If you own and run a successful company which is more than three years old and you're planning future expansion

Receipt of Tainted Funds

This half-day course on the liability of banks and other financial institutions to repay misapplied funds will be given at The Law Society, London, on Monday, 23rd January by Prof. P.B.H. Birks

I hope to attend  I cannot attend, but please send me a brochure  Name: Title: Address: (FT 101)

# The switching system for people who don't yet know what they'll be asking it to do.

As far as the present goes, System 12 from Alcatel is already proving its worth. To date, some 19 million digital lines are either installed in, or committed to, 22 countries. More than satisfying their differing national specifications. But System 12 is not just there to meet your current needs. It's designed to take you further. Much further. Because whatever additional services become available — and it would seem that when the full ISDN systems are

with us there'll be no limit to the application possibilities — System 12 has every intention of providing them. How, then, can we be so confident? In short, no one else has more experience in ISDN field trials, and no one, to our knowledge, is investing more. Alcatel's total Research and Development bill now stands at 1 billion dollars a year. Why so high? There's an easy answer to that.



Alcatel n.v., World Trade Centre,  
Strawinskylaan 341, NL 1077 XX Amsterdam, The Netherlands.

System 12 is manufactured in Belgium, People's Republic of China, Germany, Italy, Korea, Mexico, The Netherlands, Norway, Portugal, Spain, Switzerland, Taiwan and Turkey for worldwide applications.





LETTERS

Backward Frankfurt comes forward

From Mr R.F. von Rosen. Sir, I read with great interest...

banks with fellow-sympathisers within the latest Worldwide Fund for Nature project...

From Mr Alexander Uberoi. Sir, A most interesting Lex column (December 19)...

Shifts in the City

From Mr Kevin Riley. Sir, London is amply supplied with road, rail, bus and underground transport...



Give me your answer, do

From Mr James Brander. Sir, In your editorial on December 22, discussing the problems of transport in London...

that are being proposed to solve London's transport problems. It undertakes a proper evaluation of what would be needed to make more use of cycling and walking...

European experience has shown that, with the right level of investment, it is possible to increase the proportion of commuter journeys made by bicycle to as much as 40 per cent...

In the long haul

From Mr Thomas E. Whittle. Sir, Mr Bruce Adkins (Letters, December 7) suggests that railways 'could be and should be' adapted to carry heavy and bulky loads...

The longest rail journey in the UK - say, Penzance to Aberdeen - is about 600 miles. Most journeys, unlike in France, are of course much shorter...

But it is hardly plausible that this will last. Sooner or later, and I should guess sooner, the citizens of one or more of the East European countries are going to put the Brezhnev doctrine to the test...

FOREIGN AFFAIRS

The dog that failed to bark

Edward Mortimer asks whether Eastern Europe will test the limits of perestroika in 1989

Edwards Mortimer asks whether Eastern Europe will test the limits of perestroika in 1989. I 1989 was the year of the Soviet Union, perhaps 1989 will be the year of Eastern Europe...

Now a new master has loosened the chain and proclaims his disapproval of cruelty to animals

Now a new master has loosened the chain and proclaims his disapproval of cruelty to animals. The West have started from the premise that the Soviet Union had expanded its power by force over Eastern Europe...

Egyptian symbolism paved a path to PLO/Israeli peace

From Mr David A. Chandler. Sir, Reasoned analysis is a chief reason why I am grateful for my first subscription to the Financial Times...

negotiations with the PLO. The speech by Mr Yasser Arafat before the United Nations, which you found so compelling...

even the hard-line Mr Begin to recognise the justice of Egyptian concerns and the humanity of both the Egyptian people. Similarly, what is required of Palestinian leadership is not legal aptitude...

'Fortress Europe' and EC anti-dumping measures

From Mr Fergus Randolph. Sir, Following Mr Brian Hindley's article, 'The design of Fortress Europe' (January 6), I must make the following comments...

taxes ● selling expenses resulting from sales made at different levels of trade, or in different quantities, or under different conditions of sale...

the rules in question are slanted against the exporter by virtue of the fact that normal value calculations induce selling, general and administrative expenses (SGA), whereas constructed export prices (which are frequently used because of associated distributors) only make allowance for costs incurred between importation and resale...

1992 must include an EC 'social' dimension

From Mr Denis MacShane. Sir, At the end of Josef Joffe's interesting plaidoyer (December 28) for Mrs Thatcher's ideas on Europe, as set out in her Bruges speech, was the important warning that 1992 might increase the calls for national sovereignty as the full impact of the internal market is felt...

"central planning" and detailed control? How can she plead in favour of frontier controls when the frontier between Britain and Ireland, across which, alas, more terrorists pass than elsewhere in Europe, is completely open?

union views inside Britain, here was Europe's leader saying and doing the opposite. Mr Delors is not a "leftist", nor anti-capital, but he is correct to argue that, if Europe after 1992 is to see a lowering of social protection, increased unemployment, and further re-education of employees' rights, then workers, their communities, their political allies will turn to the nation state for social protection if none is forthcoming from Brussels...

Advertisement for 'THE BANKER' magazine. Features the headline 'BACK ON HIS PEDESTAL' and a cartoon of a man in a suit standing on a pedestal. Text describes the magazine as a monthly briefing for financial strategists.

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FINANCIAL TIMES

Tuesday January 10 1989

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UK airlines ground 737-400s after crash

By Michael Donne in London and Richard Tomkins in Kegworth



The tailplane of the crashed British Midland Airways Boeing 737 is secured with cables to allow crash inspectors to begin work.

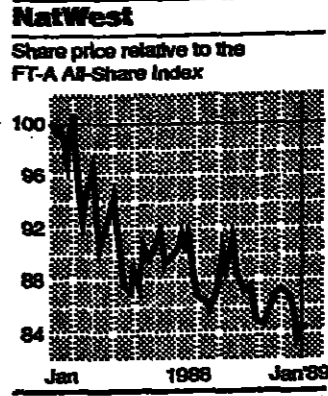
UK operators of Boeing 737-400 aircraft of the type which crashed close to the East Midlands Airport in central England on Sunday yesterday temporarily withdrew them from service. The British Midland aircraft, on a scheduled flight from Heathrow Airport, London, to Belfast, plunged into the embankment of the Leamington Parkway motorway at Kegworth while trying to make an emergency landing at the airport. At least 46 of the 126 people aboard were killed. The aircraft's two pilots and six cabin crew survived.

Investigators from the Department of Transport's Air Accidents Investigation Branch were yesterday concentrating on the aircraft's CFM-56-3 engines - made by CFM International, jointly owned by General Electric of the US and SNECMA of France - as the most likely source of clues. No statement is likely until they are satisfied as to the cause of the accident.

An Boeing 747 Jumbo jet crashed on to Lockerbie in Scotland. The investigators are supported by engineers from GE and SNECMA. Mr Donald Weber of GE said: "We will participate fully in the investigation. A cause will be found. After it is, we will determine what needs to be looked at with our engines. We will have to work out whether this is an isolated problem or not." The fact that the captain of the aircraft had reported engine trouble and requested the emergency landing, only to suffer failure of his second engine when in sight of the airport runway, is regarded as a clear indication of a mechanical problem with either the engines or their electronic controls.

The decision temporarily to suspend use of 737-400 aircraft in the UK was taken for this reason, pending a preliminary report from the Air Accidents Investigation Branch. After talks with the Civil Aviation Authority, British Midland took its own second Boeing 737-400 out of service, while Air UK Leisure and Dan-Air, each voluntarily grounded their single 737-400. Sabotage has not been ruled out but is regarded by most analysts as unlikely. The aircraft was on the Heathrow-Belfast route where far tougher security than on many other Heathrow routes is regarded as normal.

Counting the cost of County



As they convene for their board meeting today, the directors of National Westminster Bank must be acutely conscious of the embarrassing publicity generated by their investment banking subsidiary, County NatWest is an integral part of the bank, and it is hard to imagine circumstances in which it could be shut down or disposed of. But NatWest's investment looks increasingly odd in terms of risk and return. Having been Britain's premier High Street bank for most of the 1980's, NatWest has run into its first major problem since the infamous day in 1974 when it had to deny publicly that it was going bust.

The damage is already surfacing. The bank's shares, having handsomely outstripped those of its rivals for several years, have underperformed the market by 15 per cent over the last year and are now selling at an estimated 43 times current year's earnings. If the UK clearing banks were not such a protected species, the predators would have been sniffing around NatWest long ago.

West's core banking business, but there must be a fear that it will begin to suffer, the longer the adverse publicity drags on. County continues to expand in corporate deal-making, but this will be partly due to the aggressive way in which it continues to do business. Efforts by its parent to keep it out of the headlines meanwhile continue to fall dismally. The bravest course for NatWest would be to cut its losses and pull out entirely.

how Siemens and CGE might react if their respective alliances with GEC looked seriously under threat. More generally, there is the feeling in the air that the band is up, though it is not quite obvious why. In Westminster's version of GEC's future, it looks more sensible industrially than the latest alternative.

Markets

The market must be getting desperate for a really big bid if the prospect of one which has yet to arrive - and has little hope of success anyway - sends the FT-SE up 20 points. Investors may reason that if the bidders cannot have the big fish they will bid for the smaller fry instead. Alternatively, the very fact that such a bid could be considered in the UK might mean that the area, who have pushed prices out of the market in New York, will start to take London more seriously in future. Either way the rally seems a little flimsy, but no more than yesterday's 2 1/2 rise in Glaxo and 1 1/2 in ICI, all on the basis of another dangerous lurch in the dollar. Meanwhile, the modest 0.5 per cent rise in output producer prices was genuinely encouraging, but no one was in any mood for such mundane stuff yesterday.

GEC

The proposed break-up of GEC became clearer in outline yesterday, but not necessarily more plausible. For GEC's shareholders, there is little justice in the idea of finally getting hold of the cash mountain at the expense of Lord Weinstock's departure. What might be much less attractive is the prospect of retaining equity ownership of the rump of the business once defence and telecoms have been sold off. The appeal is also less than obvious for shareholders in Plessey and STC, who would presumably be called upon to pay a premium for GEC assets in the unlikely hope of wringing more from them than Lord Weinstock has himself. Issues of competition would also seem to make a reference a racing certainty, with Thomson's involvement leaving scope for the public interest card should Sir Gordon Burrie's patriotism fall.

This does not mean the market was necessarily wrong to mark up GEC's shares by nearly 10 per cent yesterday. Sitting through a reference is a costly business in terms of the time value of money, but Met is going to be measured by reports in the media. There is no way of judging what sort of impact this is having on Nat-

Eurotunnel

Eurotunnel's recent behaviour has been what one might expect from a bid-prone gamma stock, not from a proud new component of the FT-SE. The market has had over a year to get used to a vehicle that will earn nothing until 1993, but seems to be getting worse at valuing it all the time. Indeed, the 20 per cent rise in the shares this year has been so mysterious that London has resorted to blaming Paris - as if what they did across the Channel defied explanation anyway. In the last four months the shares have doubled, taking precisely no notice of rising interest rates and inflation, nor of the fact that the project is running ahead of cost and behind schedule. True, the company has some how managed to increase by 30 per cent its revenue forecast for 2003, but even if one accepts that the shares at 300 imply a discounted annual return of 15 per cent, since this is also the market average, Eurotunnel seems only to match its FT-SE peers in the very respect in which it should exceed them.

Hong Kong falls to anti-dumping drive

Peter Montagnon assesses the EC's imposition of duties on goods from the colony

HONG KONG has always rather liked dumping. It needs to import large quantities of raw materials for its manufacturing operations and reaps the benefit of other countries' dumping in terms of lower prices. Now, in what one of its officials calls "a nasty shock," it has suddenly discovered that other countries are not quite so happy to be on the receiving end of its own cut-price exports. Shortly before Christmas the EC imposed dumping duties of up to 59.3 per cent on Hong Kong videotapes and cassettes. The European Commission in Brussels has also launched an inquiry into small-screen colour television sets. It is expected soon to begin inquiries into photograph albums, denim cloth and audio tapes.

The use of constructed prices is perfectly acceptable under the EC's Agreement on Tariffs and Trade (GATT). Indeed they are necessary to prove dumping in cases involving centrally-planned economies with no rational internal pricing structure. Both the EC and the US use them when domestic sales of a product under investigation amount to less than 5 per cent of exports. It is the methodology used to compile them. Some, such as Dr Brian Hindley of the London School of Economics, argue that the EC formula is tilted in several ways in favour of a positive finding of dumping.

The EC inquiry in Hong Kong covered only eight producers out of a total of 11, the remainder having apparently failed to co-operate. According to one European trade lawyer, many of those that did were at a natural disadvantage given their small size, limited management resources available to answer detailed queries, and their lack of legal advice. Those which did not co-operate have been hit with duties at the maximum 59.3 per cent.

despite the depressed prices the EC industry was also busy increasing its capacity to 100m units in 1987 from 58.94m in 1985 and its output increased sharply. This is difficult to square with fears expressed by the Commission of a substantial cut in European production as a result of Asian price undercutting. In its judgment the EC says that the industry deserved protection not least because "video cassette production belongs to the high technology chemical sector where new technological developments can be expected."

Greek-Turkish row threatens arms talks

By Judy Dempsey in Vienna

GREECE yesterday dug in its heels over a serious dispute with Turkey which could delay both the establishment of new talks on conventional arms in Europe and an important East-West security and human rights accord. The mandate for the Conventional Stability Talks (CST), which will group the 16 Nato and seven Warsaw Pact countries, was almost ready for signing late last week. But a disagreement has arisen between Athens and Ankara about which parts of Turkey should be covered by the arms negotiations.

The Soviet Union and Turkey settled a long-running disagreement last week when Moscow agreed to Turkish demands that Mersin and other areas of Eastern Turkey be excluded from the CST, whose brief is to cover conventional arms "from the Atlantic to the Urals."

But yesterday Mr Frangoulis seemed less than worried that Greece could hold up the CST mandate and the conclusion of the Vienna CSCE meeting. "Several countries are totally indifferent to our problem with Turkey," he said. "All the diplomats want to do is to sign and go on holiday."

Reagan sends \$1,500bn budget to Congress

Continued from Page 1

Mr Reagan's budget also calls for increased spending on foreign aid, international development and humanitarian assistance and for the US to meet in full its funding obligations in regard to multilateral agencies such as the World Bank and the IMF. To meet the deficit target, Mr Reagan's budget - in addition to selecting optimistic economic assumptions - also proposes significant spending cuts, some of which Congress has rejected in the past.

Similarly Mr Reagan proposes slowing the growth of expenditure on Medicare, the federal system for providing medical services for the aged, from 13 per cent to 9 per cent.

Mr Richard Darman, who will be Mr Bush's director of the Office of Management and Budget, has indicated that he too is looking particularly closely at federal medical programmes. Cuts are also proposed in the health and retirement programmes of Federal government employees. Mr Reagan proposes ending free school meals for children from higher income families.

Two groups discuss GEC bid

Continued from Page 1

London as details of the structure began to emerge yesterday. Plessey and its allies are proposing to sell GEC's defence and telecommunications interests to themselves.

If the bid proceeds, GEC shareholders are unlikely to receive a full cash offer. Instead, they will be offered shares in Metson, the bid vehicle headed by Sir John. The consortium backing Metson plans to split GEC's businesses in this way: GEC Marconi, the defence electronics subsidiary with annual sales of \$2bn, would be split between Plessey and Thomson, with the latter taking only enough as necessary to avoid a block on monopolies grounds. The relatively minor role of the French company is also intended to defuse charges about "foreign" involvement in the break-up of GEC.

Dollar continues to rise

Continued from Page 1

The West German central bank was no longer so committed to capping the dollar's strength. There was some scepticism about this in New York last week, which appeared to be confirmed by comments yesterday by Mr Karl Otto Pöhl, president of the Bundesbank and chairman of the Group of Ten leading industrial nations. Speaking in Basle, where he is attending a meeting of the Bank for International Settlements, Mr Pöhl said that there was full agreement between the Bundesbank, the Fed and

the Bank of Japan on exchange rate policy. He also said there was no disagreement between himself and Mr Schlesinger and that West Germany wanted a strong D-Mark, which he said was appropriate and reasonable for a country with a large current account and trade surplus. The dollar has been supported by a number of favourable factors, including the tight monetary stance adopted by the Fed and by Mr Schlesinger's remarks.

CARCLO INTERIM RESULTS

Table with 4 columns: Metric, Unaudited half year ended 30 September 1988, Audited year ended 31 March 1988, and Audited year ended 31 March 1989. Rows include Turnover, Profit, Earnings, Dividends, Dividend cover, and Shareholders' funds.

Earnings per ordinary share up by 35% Dividend per ordinary share up by 23%

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World Weather table listing cities and their weather conditions.







INTERNATIONAL COMPANIES AND FINANCE

BHP to purchase Pacific Resources for US\$378m

By Gordon Crutch

BROKEN HILL Proprietary (BHP), the Australian resources multinational, yesterday...

on PFI's closing market level of 83% on Friday. PFI shares shot up in early trading yesterday...

He added: "PFI will be a centre-piece for our further expansion into the refining, marketing and petroleum trading businesses in the high-growth Pacific Basin market."

Okinawa Electric issue in demand

By Our Financial Staff

OKINAWA ELECTRIC Power, a utility that is being privatised by the Japanese Government, attracted almost full subscription for its share issue yesterday...

Shell expands in polypropylene

By Peter Marsh

SHELL Chemical (Australia), part of the Royal Dutch/Shell group, is to spend A\$170m (US\$146.4m) on facilities in Sydney to make polypropylene, a fast-growing plastic.

been surging in many parts of the world. In Australia in recent years consumption has been growing at about 9 per cent per annum.

Other big producers of polypropylene are Amoco of the US, Eastman's ICI and Hoechst of West Germany. In recent years a number of the biggest producers have announced new polypropylene production facilities.

Nestlé to acquire stake in Malaysian producer

By Lisa Wood

NESTLÉ, the Swiss foods group, is expanding its confectionery-manufacturing interests in Asia by forming a joint venture with Grand Central Investment Holdings, the London-listed food manufacturing and distribution group active in the region.

market, will manufacture Nestlé and Rowntree products under licence for sale in Malaysia. Grand Central will retain ownership of Upell's cocoa processing activities which are being transferred into a new company.

Bank Bumiputra records net loss of 5.9m ringgit

By Wong Sulong in Kuala Lumpur

BANK Bumiputra, Malaysia's largest bank, has reported a small pre-tax profit of 3m ringgit (R1.1m) for the year to last March, but suffered a net loss of 5.9m ringgit compared with a previous after-tax profit of 3.7m ringgit.

ism. The required fundamentals are beginning to take root and show the desired results, albeit a little slowly.

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Philips' turnover up 7% to Fl 56.3bn By David Brown in Amsterdam PHILIPS, the Dutch electronics group, yesterday revealed that its turnover in 1988 advanced by 7 per cent in value to Fl 56.3bn (\$27.5bn) from the Fl 52.7bn achieved the previous year.

Dip at Dainippon Pharm DAINIPPON Pharmaceutical, a medium-sized Japanese drug producer, yesterday reported unconsolidated pre-tax profits in the first half to November down 12.5 per cent to Y5,800m (\$45.5m).

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INTERNATIONAL COMPANIES AND FINANCE

Trucking west for a heavy market

John Griffiths on Volvo's North American venture with GM

Sweden's Volvo group is launching a force new heavy truck production and sales drive in North America, through its joint venture with General Motors. The three-phase capacity expansion involved could make the joint company a challenger for leadership of the world's largest heavy truck market by the mid-1990s.

Part of the extra capacity came on stream last month and this year is certain to cause a further sharp turn of the competitive screw in the US, where financial inducements to buy trucks are already equivalent to discounts of up to 30 per cent.

The joint venture company, Volvo GM Heavy Truck Corporation, has been preparing its ground for more than a year. The intention is to increase capacity in three stages to provide enough production by 1991/92 to support a near-20 per cent market share.

The first pre-production trucks began rolling out of Orrville last month and Volvo GM expects it to reach full output of 20 trucks a day by the middle of this year.

Meanwhile, output of what were formerly White trucks at the principal plant in the New River Valley near Dublin, Virginia, has been stepped up by 50 per cent, from 40 to 60 a day, over the past few weeks. A third facility, at Ogden, Utah, where the group's Autocar rigid trucks are built, is producing 13 trucks a day.

Also forming part of a \$160m investment programme, an existing facility near the new truck plant at Orrville is to step up its output of truck cabs from its current 73 a day to 95 a day.

Mr. Berggren, another phase of expansion in 1991 is expected to see Volvo GM's total capacity increased to around 115 units a day. This is likely to be achieved by expanding capacity in Utah and installing a second shift at Orrville.

In addition, Volvo GM is marketing both Class 8 and slightly smaller Class 7 Volvo FE7 and FE6 trucks imported from Sweden but which, like all the other Volvo GM trucks, now carry a White GMC badge.

The increased output will provide Volvo with 20,000 Class 8 trucks a year, according to Mr. Larry Oll-

maker is thus very much the junior partner in Volvo GM Heavy Truck, bringing to it not much more than some dealers and an existing population of 100,000 heavy trucks as a source of parts and service business.

The venture also means that more than half of North America's heavy Class 8 trucks production is controlled by European companies: Mack Trucks and Freightliner by Daimler-Benz of West Germany. The assets formed by the pooling of Volvo's US truck industry assets in the shape of the former Volvo White Truck with GM's vestigial Class 8 business.

While no formal valuation has been put on the joint company, Volvo GM expects to have a 1988 turnover of some \$1.2bn, large enough to place it in the top 250 US industrial corporations if it were a separate, publicly-held entity.

Production is being stepped up by expanding the existing plants Volvo White brought to the joint venture - which had been making a combined 63 trucks a day - and through an additional truck-making plant which is due to come on stream at Orrville, Ohio, in January.

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Mr. Ollphart, like other truck company executives in the US, thinks it unlikely, however, that growth can be sustained this year.

Volvo's increasing presence in the US market comes despite widespread predictions that the Volvo White enterprise it set up in 1981 would fail.

Instead, Volvo White became profitable in 1984, with a market share rising from 4.9 per cent in 1981 to 10.1 per cent in 1986.

However, this was against the background of over-capacity and intensifying price wars. Instead, Volvo White became operational until the start of this year because all of 1987 was used for behind-the-scenes rationalisation.

This has entailed a traumatic period of transition for the former GM General Motors and 20th Volvo White dealers who are being rationalised into a joint network of 220 dealers, plus 180 sub-dealers providing parts and service - a process still going on.

There was trauma during 1987 in sales terms, too. Volvo White's market share fell to 8.3 per cent and GM's to 5.6 per cent - their combined share of 13.9 per cent representing a drop of nearly 3 percentage points over the previous year.

Had Volvo and GM had their joint venture in 1988, they would have had a combined share of 16.5 per cent. Mr. Ollphart attributes the drop to inability to produce enough trucks.

Many dealers were clearly embittered at being sacked, and Volvo GM has had to make financial provisions for a number of lawsuits by former dealers. For those remaining, however, truck sales per outlet last year were expected to be up sharply at more than 30 per outlet, compared with 21 per outlet previously for GM dealers and 57 for Volvo White dealers.

Unit sales growth last year was helped by the total US market, again being much larger than anyone had expected. Most forecasters expect

total sales of around 140,000 units - some 7 to 9 per cent higher than in 1987, and nearly double the level seen in the trough of the last truck market recession in 1982.

Sofigen moves to restore image as European spearhead

By William Dufforce in Geneva

THE confirmation yesterday by Societe Financiere de Geneve (Sofigen) that it has built up a 4.9 per cent stake in De La Rue, the diversified UK bank-note printing company, and its disclosure that together with local interests it is setting up a merchant bank in Austria have come at an opportune moment to silence its critics.

Recently Sofigen, which is Mr Carlo De Benedetti's Geneva-based investment arm, has come under fire in the Swiss financial press. It has been criticised by analysts for its apparent failure to exploit the consolidation of business talent among its already established interests and to fulfil the Italian con-

ditioner's earlier description of it as the group's spearhead into new European banking, industrial and services markets.

Purchase of the De La Rue stake and the launching of the bank in Vienna have been quickly effected by Sofigen after Mr De Benedetti's spectacular, unsuccessful battle to take control of Societe Generale de Belgique in the first half of 1988.

Although they are much smaller in scale than that Ticino battle, these initiatives reflect the Italian's continuing pan-European ambitions. Mr Tony Kirk, the Zimbabwean whom Mr De Benedetti plucked from the Thyssen family corporate development operation to run Sofigen, says he is acquiring cross-holdings of 10 per cent of CBI and just under 5 per cent of S.G. Warburg, London.

Mr Kirk emphasises Sofigen's switch to a more "patient money" approach after the stock market crash of October 1987. "We try to identify value not so obvious to other investors," he says. Sofigen has not abandoned its "strategic bloc investing in companies where we expect to see change" or its appetite for special situations. Neither is Sofigen neglecting opportunities in the development capital field. An "exceptionally profitable" investment has been the stake of just under 12 per cent taken in Muller (Switzerland), a private financial company which leases minibars and cosmetic bars to hotels.

Last year Sofigen posted net earnings of SF9m and passed the dividend. It reported better earnings for the first half of 1988 without specifying figures and forecast that the improvement would continue through the second half.

Sofigen's critics are undoubtedly right that with such a cluster of minority shareholdings Mr De Benedetti's Swiss holding company is a potent instrument for a man with pan-European ambitions. However, its real value remains to be demonstrated.

Valco doubles net profits

THE French auto parts group Valco SA disclosed yesterday that its consolidated net profit doubled to FF1980m (\$142.8m) in 1988 from FF940m a year earlier, according to preliminary figures, reports AP-DJ from Paris.

Valco chairman Noel Goutard disclosed the provisional data at a shareholders' meeting. He said the earnings gain was based on a 38 per cent revenue jump to FF18.4bn from FF13.3bn in 1987. French analysts had expected strong earnings from Valco for 1988 after recent expansion moves and brisk European auto demand last year. Definitive 1988 results are scheduled for release in late March.

Citic lifts HK tunnel stake

A MAINLAND Chinese state entity is to lift its stake in Hong Kong's second cross-harbour tunnel project to 23.75 per cent from 9.5 per cent, says Reuters in Hong Kong. The local unit of Citic International Trust and Investment Corporation (Citic) said it had agreed in principle to buy the shares from Kungang Guand of Japan. The tunnel is one of Hong Kong's biggest infrastructure projects, with total investment put at HK\$4m (\$891.2m).

The Kungang Guand group currently holds 71.25 per cent. Mr Peter Tyrie, joint managing director of Hong Kong's Mandarin Oriental Hotels, will resign on June 30, AP-DJ adds. Mr Tyrie's duties will be taken over by Mr Robert Riley, who joined Mandarin Oriental as joint managing director last August.

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INTERNATIONAL CAPITAL MARKETS

Canadian Imperial Bank to set up property unit

By David Owen in Toronto

CANADIAN IMPERIAL Bank of Commerce (CIBC), Canada's second largest chartered bank, is to set up a self-contained property unit to bring professional management to its Canadian (CIBC-Canada) portfolio of buildings and land.

The unit will be headed by Mr David Weinberg, a new recruit from Cadillac Fairview, the property development company bought last year by JMB Realty of Chicago. Further outside hiring is expected to follow.

In common with other leading Canadian banks, CIBC enjoyed a banner year in 1988, earning a record C\$30m in the 12 months to October. While the bank's return on assets remained below that of its principal competitors, net non-performing loans have fallen to 1.5 per cent of total loans (against a peak of 4.5 per cent), and net exposure to less developed country debt has dropped to 27 per cent of common equity.

Sweden to extend bond sales

By Our Financial Staff

THE SWEDISH Government may soon decide to make a limited amount of kronor denominated bonds available to foreigners in the first half of 1989, in a gradual relaxation of its foreign exchange regulations.

"I imagine the debt office will sell SKr2m to SKr3m worth of bonds abroad this spring," Sweden does not normally allow foreigners to buy kronor denominated paper, but there has been strong speculation that the Government will soon move to ease this limitation. The 1989-90 issue is to be presented today.

The Government has already stated its intention of removing all foreign exchange regulations by 1991. The chief dealer at one bank said: "Making a limited amount of paper available to foreigners would be a good way to test the market."

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrower, Amount m, Coupon %, Price, Maturity, Fees, Book runner. Includes entries for US DOLLARS, CANADIAN DOLLARS, D-MARKS, and SWISS FRANCS.

\*With equity warrants. \*\*Private placement. †Final terms. a) Fungible e with recent CS100m issue. b) Put option 1/295 at 100.

FT-INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Large table of bond listings with columns: US DOLLAR, STRAIGHTS, CONVERTIBLE, and various bond details like issuer, amount, coupon, price, maturity.

CONVERTIBLE table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Book runner.

STRAIGHTS table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Book runner.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday 9 January 1989. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Table of exchange rates for various countries against US\$, D-Mark, Yen, and Swiss Franc. Columns include Country, Currency, and rates.

Abbreviations: (a) Free rate; (b) Banknote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential imports; (f) Financial rate; (g) Financial rate; (h) Exports; (i) Non-commercial rate; (j) Business rate; (k) Buying rate; (l) Lumpy goods; (m) Market rate; (n) Official rate; (o) Preferential rate; (p) Convertible rate; (q) Parallel rate; (r) Selling rate; (s) Tourist rate; (t) Money rate; (u) Money rate; (v) Money rate; (w) Money rate; (x) Money rate; (y) Money rate; (z) Money rate.

TRADE INDEMNITY CREDIT RISK MANAGEMENT SERVICES 01-739 4311

Advertisement for MoDo U.S. \$225,000,000 Multicurrency Revolving Credit Facility. Includes logos for Chose Investment Bank, Svenska International plc, and various banks.

Advertisement for CHANNEL ISLANDS. Includes text: "The Financial Times proposes to publish this survey on: Wednesday, 1st March, 1989".

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NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice, Chancery Division dated the 12th December 1988 confirming the constitution of the share premium account of the above-named Company was registered by the Registrar of Companies on 10th December 1988.

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

Canadian issues dominate primary activity

By Andrew Freeman

THE BUOYANT Canadian dollar sector continued to dominate new issue activity in the Eurobond market yesterday, but attention also focused on a \$500m 10-year bond for the World Bank...

institutional, but said retail follow-through was expected: "Hydro is a well-known borrower in Europe and investors should be attracted by the 11 per cent coupon..."

Switzerland Securities, carries an 11 per cent coupon and was priced at 100.80 to yield 30 basis points over government bonds...

the bonds as four-year paper. The bonds, priced at 101%, carry a 11% per cent coupon giving a yield premium over the benchmark gilt...

National Bank of Hungary's DM200m issue went better. The bonds mature in 1996 and carry a coupon of 6% per cent...

Licht and Watts join Enskilda Securities

By David Lascelles, Banking Editor

MR Steven Licht and Mr Caleb Watts, two of the best known players in the Euro market, have joined Enskilda Securities to head a new capital markets division...

Qatar loan mandate goes to nine banks

QATAR HAS awarded the mandate for a \$400m loan to fund development of its vast North Field gas reservoir to a group of nine banks...

Other banks included in the package are Bank of Tokyo, Mitsubishi Bank, Chase Investment Bank, Qatar National Bank and the Jeddah-based Riyad Bank...

GOVERNMENT BONDS

High Fed funds rate holds Treasuries in check

By Janet Bush in New York and Katharine Campbell in London

US TREASURY bonds traded quietly and in a narrow range yesterday as a strong start to the dollar was offset by a relatively high Fed funds rate...

Economist said that he expected US interest rates to decline despite relatively strong economic growth.

BENCHMARK GOVERNMENT BONDS table with columns for Coupon, Bid Date, Price, Change, Yield, Week, Month

In December, the long end of the market rose nearly 1/2 point, although the shorts were only about 1/4 of a point firmer.

Crash helps trigger 47% decline in EOE turnover

TURNOVER on the European Options Exchange (EOE) plunged 47 per cent in 1988 from a record \$1.75bn the previous year...

Bank Leu to launch futures contract

BANK LEU plans to launch Switzerland's first index futures contract, based on the Swiss Market Index (SMI), on January 23, Reuter reports.

Liffe reassures on gilts

THE London International Financial Futures Exchange (Liffe) said yesterday there was still an adequate number of UK government bonds deliverable against its long gilt futures contract...

FT-ACTUARIES SHARE INDICES

Table with columns for Index No., Day's Change, Est. Earnings Yield, Gross Div. Yield, Est. P/E Ratio, etc.

RISES AND FALLS YESTERDAY

Table with columns for Rise, Fall, Share

LONDON RECENT ISSUES

Table with columns for Issue, Price, Yield, etc.

LONDON TRADED OPTIONS

Table with columns for Option, Jan, Apr, July, Oct, etc.

FIXED INTEREST

Table with columns for Index No., Day's Change, etc.

RIGHTS OFFERS

Table with columns for Issue, Price, etc.

TO ADVERTISE Property To Rent

Furnished lettings Company and Embassy Lets Long and Short Term All appear in the FT every Monday and Saturday

FIXED INTEREST

Table with columns for Index No., Day's Change, etc.

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TO ADVERTISE Property To Rent

Furnished lettings Company and Embassy Lets Long and Short Term All appear in the FT every Monday and Saturday

FIXED INTEREST

Table with columns for Index No., Day's Change, etc.

UK COMPANY NEWS

TI Group raises £48m through US disposals

By Claire Pearson

TI GROUP, the much-restructured specialist engineering company, has raised \$66m (£48m) through the sale of three of its US plastic businesses...

The disposals are in line with TI's policy of growing businesses that can demand market share or technological leadership...

In its busy programme of corporate activity, TI's most recent significant move was the sale last December of its US vehicle silencer business to Arvin Industries...

Disposals to French raises £55m for Unitech

By David Waller

UNITECH, UK electronic components group, is selling its distribution businesses for £45m in cash to Metrologie Internationale, a French distribution group...

Transport Development disposes of steel reinforcement interests in £57m deal

By David Waller

TRANSPORT DEVELOPMENT Group, distribution and storage company, is selling its steel reinforcement interests for £57.2m to Philidrew, a venture capital concern...

Profit for the first half of 1988 was £2.93m (£1.74m), reflecting "a significant expansion and increase of the business".

From the buyer's point of view, the transaction is highly innovative, in that it is a cross between a bought-deal, buy-out and buy-in.

Square Grip's existing management will be entitled to buy up to 15 per cent of the company (the buy-out).

Carless bid saga nearing close

By Nikki Tall

TRAFALGAR HOUSE, UK property, shipping and construction group, has accepted the £206m offer from Kelt Energy for Carless, the larger oil independent, in respect of its 10.4 per cent stake.

lower figure as might be expected. At face value, the Trafalgar move had a chance of blocking Kelt's chance of finalising the takeover.

After taking account of £16m debt in the distribution businesses, the disposals will halve group debt to about £70m.

Expansion for Erskine House

By Andrew Hill

ERSKINE HOUSE Group, acquisitive distributor of facsimile and photocopier machines, has bought two more copier companies, one in the US and one in West Germany...

Assoc Farmers applies to join Third Market

By Fiona Thompson

Associated Farmers, East-England farming company, has applied to join the Third Market via an introduction sponsored by Cambridge Capital.

British Syphon buy-out extended again

By Andrew Hill

THE MANAGEMENT of British Syphon Industries has, for the second time, extended its recommended 15p-a-share offer for the Cheshire-based merchant and manufacturing company.

Merrydown Wines in £1.5m buy

By Andrew Hill

Merrydown Wine is buying West Country Honey Farms for £1.52m. The deal is to be financed by the issue of 86,966 new Merrydown shares to the vendor and 186,614 new shares to institutional clients realising £250,000 and £243,818 respectively.

Mansfield pub sale

Mansfield Brewery has sold 21 tenanted public houses to Burtonwood Brewery for £3.2m cash. Mansfield said the proceeds of the sale would be reinvested in developing and acquiring new outlets.

Sanderson Elec in US move

Sanderson Electronics has agreed terms to invest up to \$4.1m (£2.3m) cash in General Automation, a California computer company. Sanderson will receive warrants and conversion rights which if exercised would give it 51 per cent of GA.

Saur condemns possible bids from water authority

By Andrew Hill

MR JOHN STANSBY, chairman of SAUR (UK), a subsidiary of Bouygues, yesterday condemned as anti-competitive the possibility of hostile offers for statutory water companies from Southern Water Authority and Associated Insurance Pension Fund.

Ladbroke extends £165m T-Line offer

By Ray Bashford

Ladbroke Group, international leisure group, is extending the offer date for Thomson T-Line until January 23 after receiving acceptances for 0.11 per cent of the industrial holding company's capital.

Imry sale reduces gearing

By Paul Cheeseright, Property Correspondent

IMRY MERCHANT Developers yesterday confirmed the sale of its 50 per cent stake in the St George's Hospital hotel and office development at Hyde Park Corner in central London to Bond Corporation for £27.5m.

P.S.K. OSTERREICHISCHE POSTSPARKASSE. Copies of the report and accounts of Osterreichische Postsparkasse for the year ended 31st December 1987 are available and may be obtained from Osterreichische Postsparkasse Georg-Coch-Platz 2 A-1018 Vienna.

Deutsche Stadt- und Landesrentenbank Bonn/Berlin DSL Bank. DM 100.000.000 Floating Rate Notes - Schuldverschreibungen - Serie 185 - 1985/1995.

Imry sale reduces gearing. IMRY MERCHANT Developers yesterday confirmed the sale of its 50 per cent stake in the St George's Hospital hotel and office development at Hyde Park Corner in central London to Bond Corporation for £27.5m.

DIVIDENDS ANNOUNCED. Table with columns: Current payment, Date of payment, Corresponding dividend, Total for year, Total last year.

BOARD MEETINGS. Table with columns: Company Name, Date.

PROPERTY TO RENT. Furnished lettings Company and Embassy Lets Long and Short Term All appear in the FT every Saturday.

It's CeBIT '89. Office communication. A key theme at Hannover Fair CeBIT '89. Featuring the latest developments in information processing and office technology. Spotlight on complete networks and innovative applications, equipment and systems. Plus advanced solutions for the integration of office and production functions. Office and information systems, CIM - CAD/CAM systems, Production data acquisition, Microcomputers, company-oriented and branch-oriented solutions, User Center for Small Businesses, Peripheral DP equipment, Software, management consulting, Office and organizational technology, CeBIT Banking Center, Security technology, Telecommunications.





UK COMPANY NEWS

Rodamco casts doubts on Hammerson asset value

By Nikki Tall

RODAMCO, the Dutch property company which is waging a £1.3bn hostile bid for Hammerson, UK property group, yesterday cast doubts on Hammerson's asset value.

external valuation of its portfolio, and is due to publish the results by this Friday.

Raising the value of the company's assets

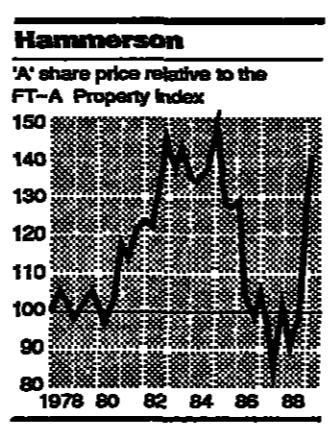
Paul Cheeseright on the role of the property valuer in Hammerson's bid defence

PROPERTY VALUERS have become the key players in the takeover contest for Hammerson. Their assessment of the Hammerson portfolio will establish whether the Rodamco offer, in its existing or any revised form, is likely to succeed.



Sydney Mason: kept published property values to a minimum

Against this background the assets valuation standards committee of the Royal Institution of Chartered Surveyors has been amplifying the guidelines designed to provide a framework for the valuers.



Hammerson A share price relative to the FT-A Property Index

of the bid contest, then the shareholders of a defending company are placed in a stronger position. They stand a better chance of extracting from a bidder some of the value which the bidder wants to buy as cheaply as possible.

Peel buys London Shop shares at 340p and lifts offer to same

By Paul Cheeseright, Property Correspondent

PEEL HOLDINGS yesterday stepped up its efforts to acquire London Shop by moving into the market to buy shares at 340p and then increasing its general offer to that price. The offer values London Shop at £308m.

don Shop shares is 390p, he said, "it is just not enough". Peel, however, contests this valuation, which arises from an assessment of the open market value of the London Shop portfolio plus a premium of 10 per cent to reflect the problems of assembling the portfolio and its development possibilities.

Tomkins rises 14% to £19m despite loss at US offshoot

By Ray Bashford

TOMKINS, industrial holding company, lifted pre-tax profits by 14 per cent during the six months ending September 30, despite a loss at Murray Ohio, the US lawn mower and bicycle group acquired last year.

sales in the smaller automatic pistols business. A plan to market the Smith & Wesson name through merchandising deals being considered as a means of maximising returns from the acquisition.

Two divisions prominent in Carclo surge

By Vanessa Houlder

CARCLO ENGINEERING Group, the diversified engineering company, yesterday announced a 22 per cent increase in pre-tax profits from £9.6m to £11.9m for the six months to September 30. Turnover rose by 7 per cent to £52.5m (£48.9m).

that last year's performance was exceptional. Capital spending in the first half year totalled £3.4m. Mr Ewart said that he envisaged that this unusually high level of expenditure would continue in the second half year.

Ellis & Everard rises to £5m

By Vanessa Houlder

ELLIS & EVERARD, chemicals distributor, increased pre-tax profits 53 per cent to £5.0m for the six months to October 31. Turnover increased to £28.5m (£27.54m).

Honorbilt at £0.37m as acquisitions give impetus

ACQUISITIONS COMPLETED

during the year April 30 1988 helped Honorbilt Group, the men's clothing importer and manufacturer traded on the Third Market, almost quadruple profits in the six months to October 31.

men and boys clothing acquired for £4.2m in shares in April 1988, had been owned throughout the period. Other acquisitions in the year to April included Emperor Fashions, Ambiance Clothing and College of London.

All-round growth for the Alliance & Leicester

By David Barchard

ALLIANCE & LEICESTER, the fifth largest UK building society, made pre-tax profits of £1.6m in 1988, an increase of 33 per cent over 1987. The result was described by Mr Scott Durward, the society's chief executive, as "extraordinarily good".

its, assets and financial strength is unlikely to be matched by other major societies", he said. "The society's cost income ratio management expenses as a per cent of net total income - fell from just under 49 per cent in 1987 to 46 per cent."

ML advances 62% to £2.73m

By Clare Pearson

A GOOD all-round performance at ML Holdings, aerospace, defence and electrical engineering group, meant pre-tax profits rose 62 per cent to £2.73m in the half-year to end-September.

As regards acquisitions, Gothic Crellon was described as having made a "sound start" whilst Silingsby Engineering improved sharply from pre-acquisition levels.

Business opportunities appear every Tuesday and Saturday. Advertising rates: Business Opportunities, 551 per single column centimetre - minimum 3cm £14.50 per line - minimum 3 lines.

FT FRANCE For details on how to advertise in the FINANCIAL TIMES, please contact: in PARIS: Benjamin HUGES Marie-Thérèse VIEVILLE TEL 42 97 06 21

COMPANY NEWS IN BRIEF AB ELECTRONIC Products Group has bought Eltec Services, microcomputer distributor, for a maximum £3.3m including an initial cash payment of £900,000 and further profit-related payments in shares. The made net profits of £53,000 on sales of about £15m in year to October 31 1988.

COMMODITIES AND AGRICULTURE

Stocks surge sends nickel price tumbling

By Kenneth Gooding, Mining Correspondent

AN UNEXPECTED and unprecedented increase in London Metal Exchange stocks sent the nickel price tumbling yesterday. The stock increase put tremendous pressure on the market, scared a lot of people and we saw some panic selling...

LME WAREHOUSE STOCKS (Change during week ended last Friday) table with columns for Commodity, High/Low, and Change.

Tin compromise likely

By Wong Sulong in Kuala Lumpur

THE EXECUTIVE committee of the Association of Tin Producing Countries, meeting in Kuala Lumpur today, is likely to accede to calls for higher export quotas...

partly because of greatly increased exports by Brazil and China, which are not members of the association but have observer status at its meetings.

Threat of renewed mine strife in Peru

By Veronica Baruffati in Lima

THE 14,000 miners of Centromin, the Peruvian state mining company, are threatening to come out on strike this month if wages are not adjusted to meet the rising cost of the family grocery basket.

In defence of modern farming methods

Why 'organically-produced' food is not necessarily more wholesome

FARMER'S VIEWPOINT



By David Richardson

PRINCE CHARLES was unquestionably right when he told an organic food producers' conference at the weekend: "There is no doubt that over the last few years a growing anxiety has developed amongst all sections of the community of the consequences of modern intensive farming methods..."

an essential feature of organic farming in the absence of purchased products - has been shown to be more leaching, not less, than modern intensive cultivation techniques.



Prince Charles: Highlighted 'growing anxiety'

in animal feeds to combat sub-clinical disease, for instance, can enable bacteria to build up immunity. In the event of an epidemic caused by these same bacteria...

US traders expect buoyant grain prices

By Deborah Hargreaves in Chicago

CHICAGO GRAIN traders expect last week's major rally to be resumed this week under the influence of buoyant export sales and concern over growing conditions in South America and US producing areas.

may ask for a further extension to the 16m-tonne ceiling set by the US Department of Agriculture for Soviet purchases.

buoyed by export sales and concern about dry weather in South America. Although Brazil received some rain at the weekend, Argentina remains dry with high temperatures.

Nigerian cotton held back on price rise hopes

COTTON FARMERS in Nigeria are hoarding their produce in anticipation of higher prices this year, a leading grower says, reports Reuters from Lagos.

LONDON MARKETS

COFFEE prices closed sharply lower as the recent rally to 11-month highs appeared to run out of steam both in London and New York.

COCOA & RUBBER

COCOA & RUBBER table with columns for Commodity, Previous, High/Low, and Change.

LONDON METAL EXCHANGE

LONDON METAL EXCHANGE table with columns for Commodity, Previous, High/Low, and Change.

POTATOES & SOYABEAN MEAL

POTATOES & SOYABEAN MEAL table with columns for Commodity, Previous, High/Low, and Change.

US MARKETS

US MARKETS table with columns for Commodity, Previous, High/Low, and Change.

NEW YORK

NEW YORK table with columns for Commodity, Previous, High/Low, and Change.

CHICAGO

CHICAGO table with columns for Commodity, Previous, High/Low, and Change.

WORLD COMMODITIES PRICES

WORLD COMMODITIES PRICES table with columns for Commodity, Price, and Change.

LONDON STOCK EXCHANGE

GEC spearheads surge by blue chips

The prospect of yet another huge, possibly UK record-breaking takeover bid in the electronics sector this time for GEC which is already bidding jointly with West Germany's Siemens for Plessey...

Account Dealing Dates: First Dealings Dec 29, Jan 16, Jan 30; Second Dealings Jan 12, Jan 26, Feb 9; Last Dealings Jan 23, Jan 27, Feb 10.

For retail sales in November showing a 0.6 per cent decline. New credit business figures were viewed by John Reynolds, economist at Prudential-Bache, as causing "some worry" in the markets.

The Office of Fair Trading, under the terms of the Fair Trading Act, could look at any bid "in anticipation". The overall view in the market was that the bid would inevitably attract a referral to the Monopolies Commission.

mirrored the employment figures revealed last week by the US authorities. The latest advance by the Tokyo market to record levels came as a surprise to traders who had been expecting a "diplomatic" fall in Japanese market indices after the death of Emperor Hirohito.

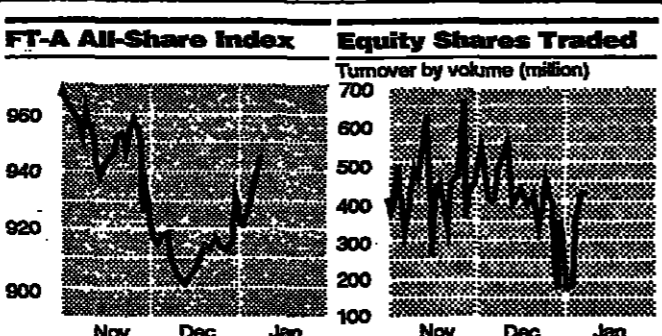
FINANCIAL TIMES STOCK INDICES table with columns for Jan, Dec, Year, High, Low, and Since Completion.

SE ACTIVITY table with columns for Indices, Jan, and Feb.

TRADING VOLUME IN MAJOR STOCKS table with columns for Stock, Value, Change, and Buy/Sell.

Electronic issues dominate

The electronics sector completely overshadowed the rest of the equity market. GEC opened sharply higher at 283p but subsequently came well off its highs of heavy buying interest...



being granted a Telepoint licence and winning the Eurofighter radar contract have circled in the market.

Telecom came out at 6.8m - the highest for some time - and the shares edged up 8 to 263p with traders talking of stock shortages.

Eurotherm were again among the market's outstanding performers, advancing 5 more to 383p. Fleming's, the securities house, is currently recommending the stock ahead of preliminary figures scheduled for January 17.

ings company, rose 9 to 205p after reporting half-year profits up six per cent and a 49 per cent rise in the dividend.

Thomson T-Line rose 5 to 96p in line with other bid targets. Leadbrokes, which announced it was extending the acceptance period for its offer for Thomson, rose 1/2 to 42 1/2p.

Interest in Hawker

Hawker Siddeley took the honours among engineering issues, benefiting from the excitement surrounding GEC and other defence stocks.

Shop closing

The battle for control of London Shop appeared to be reaching its final stages after Peel Holdings upped its offer yesterday.

New Highs and Lows for 1988

NEW HIGHS (77): BHP (1), British Airways (1), British Petroleum (1), British Telecom (1), British Telecommunications (1), British Waterways Board (1), British Wool (1), British Wool Textiles (1), British Wool Textiles (1), British Wool Textiles (1).

European - probably French

Investors, while leading property stocks were generally firmer, with Land Securities adding 11 at 553p and M&P 10 at 57p.

European - probably French

Investors, while leading property stocks were generally firmer, with Land Securities adding 11 at 553p and M&P 10 at 57p.

Ferranti busy

Ferranti were among the market's biggest turnover stocks with 28m shares changing hands during a session of frantic activity.

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APPOINTMENTS

BNF reorganisation

BRITISH NUCLEAR FUELS is to introduce organisational changes from March 1. Chairmanship of ten divisional boards will be shared by W.L. Wilkinson, deputy chief executive, and Mr A. Johnson, director spent fuel management services.

Sir Nicholas Goodison

Sir Nicholas Goodison, chairman of TSB, has been appointed a non-executive director of the BRITISH STEEL CORPORATION.

Christopher Reeves joins Merrill Lynch

Mr Christopher Reeves, the former chief executive of Morgan Grenfell, has been appointed vice-chairman of MERRILL LYNCH EUROPE, writes David Lascelles, Banking Editor.

Mr Timothy R. Howe

Mr Timothy R. Howe has been appointed a director of SINGER & FRIEDLANDER HOLDINGS. He is a director of Singer & Friedlander Investment Management.

Hill Samuel regional post

HILL SAMUEL, the merchant bank which has now become part of the TSB Group, is bolstering its corporate finance presence in the Midlands and South-West.

POLLY PECK INTERNATIONAL PLC advertisement featuring a logo and text: £100,000,000 STERLING COMMERCIAL PAPER PROGRAMME. Arranger: HILL SAMUEL BANK LIMITED. Dealers: COUNTY NATWEST LIMITED, HILL SAMUEL BANK LIMITED, MIDLAND MONTAGU COMMERCIAL PAPER, S.C. WARBURG SECURITIES. Issue and Paying Agent: MIDLAND BANK plc.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Fund Managers, and Abbey Income Fund, including their respective managers and contact information.

Table listing unit trusts such as Abbey Income Fund, Abbey Income Plus, and Abbey Income Plus II, including their respective managers and contact information.

Table listing unit trusts such as Abbey Income Plus II, Abbey Income Plus III, and Abbey Income Plus IV, including their respective managers and contact information.

Table listing unit trusts such as Abbey Income Plus IV, Abbey Income Plus V, and Abbey Income Plus VI, including their respective managers and contact information.

Table listing unit trusts such as Abbey Income Plus VI, Abbey Income Plus VII, and Abbey Income Plus VIII, including their respective managers and contact information.

Table listing unit trusts such as Abbey Income Plus VIII, Abbey Income Plus IX, and Abbey Income Plus X, including their respective managers and contact information.

Table listing unit trusts such as Abbey Income Plus X, Abbey Income Plus XI, and Abbey Income Plus XII, including their respective managers and contact information.

Table listing unit trusts such as Abbey Income Plus XII, Abbey Income Plus XIII, and Abbey Income Plus XIV, including their respective managers and contact information.

GUIDE TO UNIT TRUST PRICING. A section explaining the pricing of unit trusts, including details on how prices are determined and how to interpret the data presented in the tables.

Handwritten signature or mark at the bottom of the page.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Handwritten note: 20/1/89

Main table of Unit Trust Information Service listing various trusts, their prices, and details. Includes sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

INSURANCES

Table listing insurance companies and their unit trust offerings, including details on policies and prices.



Handwritten note: "Handwritten text at the top of the page, possibly a date or reference." (Note: The text is illegible due to blurriness)

FT UNIT TRUST INFORMATION SERVICE

Table containing FT Unit Trust Information Service data, listing various unit trusts and their performance metrics.

LONDON SHARE SERVICE

Table containing London Share Service data, including British Funds, Foreign Bonds & Rails, and American stocks.

Table containing Money Market Trust Funds and Money Market Bank Accounts data, listing various financial products and their details.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

AMERICANS - Contd

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like 3M, Amgen, and Boeing.

CANADIANS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Alcan, Inco, and Northern Telecom.

BANKS, HP & LEASING

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Bank of Montreal, CIBC, and Fleetway.

BEERS, WINES & SPIRITS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Carlsberg, Heineken, and J & B.

BUILDING, TIMBER, ROADS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Balfour Beatty, Bovis Lend Lease, and Bovis Lend Lease.

BUILDING, TIMBER, ROADS Contd

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

CHEMICALS, PLASTICS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like ICI, Hoechst, and Shell.

DRAPERY AND STORES

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Debenhams, Debenhams, and Debenhams.

BUILDING, TIMBER, ROADS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

ELECTRICALS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like British Telecom, British Telecom, and British Telecom.

CHEMICALS, PLASTICS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like ICI, Hoechst, and Shell.

DRAPERY AND STORES

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Debenhams, Debenhams, and Debenhams.

BUILDING, TIMBER, ROADS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

ENGINEERING - Contd

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like BAE Systems, BAE Systems, and BAE Systems.

CHEMICALS, PLASTICS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like ICI, Hoechst, and Shell.

DRAPERY AND STORES

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Debenhams, Debenhams, and Debenhams.

BUILDING, TIMBER, ROADS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

INDUSTRIALS (Misc.) - Contd

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like British Telecom, British Telecom, and British Telecom.

CHEMICALS, PLASTICS

Table with columns: 1988/89 High, Low, Stock, Price, Bid, Offer, P/E, Div. Yield. Includes companies like ICI, Hoechst, and Shell.

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INDUSTRIALS (Misc.) - Contd

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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-0128

LEISURE - Contd

Table of share prices for Leisure companies, including names like Leisure Group, Leisure Leisure, and Leisure Leisure.

PROPERTY

Table of share prices for Property companies, including names like Property Group, Property Group, and Property Group.

TEXTILES - Contd

Table of share prices for Textiles companies, including names like Textiles Group, Textiles Group, and Textiles Group.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, and Land companies, including names like Trusts Group, Finance Group, and Land Group.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies, including names like Oil Group, Gas Group, and Oil Group.

MINES - Contd

Table of share prices for Mines companies, including names like Mines Group, Mines Group, and Mines Group.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors and Aircraft Trades companies, including names like Motors Group, Aircraft Group, and Motors Group.

TOBACCO

Table of share prices for Tobacco companies, including names like Tobacco Group, Tobacco Group, and Tobacco Group.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies, including names like Trusts Group, Finance Group, and Land Group.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies, including names like Overseas Group, Overseas Group, and Overseas Group.

PLANTATIONS

Table of share prices for Plantations companies, including names like Plantations Group, Plantations Group, and Plantations Group.

THIRD MARKET

Table of share prices for Third Market companies, including names like Third Market Group, Third Market Group, and Third Market Group.

COMMERCIAL VEHICLES

Table of share prices for Commercial Vehicles companies, including names like Commercial Group, Commercial Group, and Commercial Group.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies, including names like Trusts Group, Finance Group, and Land Group.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and Etc companies, including names like Finance Group, Land Group, and Etc Group.

MINES

Table of share prices for Mines companies, including names like Mines Group, Mines Group, and Mines Group.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies, including names like Trusts Group, Finance Group, and Land Group.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies, including names like Trusts Group, Finance Group, and Land Group.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers and Publishers companies, including names like Newspapers Group, Publishers Group, and Newspapers Group.

TRUSTS, FINANCE, LAND

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TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies, including names like Trusts Group, Finance Group, and Land Group.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, and Advertising companies, including names like Paper Group, Printing Group, and Advertising Group.

SHIPPING

Table of share prices for Shipping companies, including names like Shipping Group, Shipping Group, and Shipping Group.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies, including names like Shoes Group, Leather Group, and Shoes Group.

SOUTH AFRICANS

Table of share prices for South Africans companies, including names like South Africans Group, South Africans Group, and South Africans Group.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies, including names like Trusts Group, Finance Group, and Land Group.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar up as D-Mark falls

CO-ORDINATED INTERVENTION by central banks in North America and Europe took some of the steam out of the dollar's rise on the foreign exchange yesterday...

\$49.2m in Frankfurt when the dollar was fixed at DM1.8306, the highest fixing level since October 13.

At the London close the dollar had climbed to DM1.8280 from DM1.8140; to SF1.5570 from SF1.5475; and to FF6.2300 from FF6.1575...

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Unit, Current rate, % change from previous day, % change from 1987, % change from 1986, % change from 1985.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Term (Jan 9, 1 month, 3 months, 6 months, 12 months), Bid, Offer, % change.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Country, Unit, Spot rate, 1 month, 3 months, 6 months, 12 months, % change.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term (3 months, 6 months, 12 months, 18 months, 24 months), Rate, % change.

FINANCIAL FUTURES

Sterling prices firmer

STERLING DENOMINATED futures adopted a slightly more bullish feel in Liffe trading yesterday...

The longer term outlook may remain a little clouded, investors are content to stay at the short end of the market.

LIFFE LINGO FUTURE OPTIONS

Table with columns: Contract, Price, Bid, Offer, % change.

LIFFE FT-SE INDEX FUTURE OPTIONS

Table with columns: Contract, Price, Bid, Offer, % change.

LIFFE 6% STRIP

Table with columns: Contract, Price, Bid, Offer, % change.

LIFFE EURO DOLLAR FUTURE OPTIONS

Table with columns: Contract, Price, Bid, Offer, % change.

quoted at 95-09 at the close, up from an opening level of 95-02. US Treasury bond futures moved up in line with a stronger dollar...

C IN NEW YORK

Table with columns: Date, Price, % change.

STERLING INDEX

Table with columns: Date, Index, % change.

CURRENCY RATES

Table with columns: Currency, Rate, % change.

CURRENCY MOVEMENTS

Table with columns: Currency, Movement, % change.

OTHER CURRENCIES

Table with columns: Currency, Rate, % change.

MONEY MARKETS

Optimism shows in softer tone

UK INTEREST RATES were slightly lower in London yesterday. Some traders are now more convinced that the authorities may not have to increase interest rates...

UK clearing bank base lending rate

14 per cent from November 23

although an increase in new credit advanced in November could suggest a deterioration in the savings ratio.

FT LONDON INTERBANK FIXING

Table with columns: Term, Rate, % change.

MONEY RATES

Table with columns: Term, Rate, % change.

LONDON MONEY RATES

Table with columns: Term, Rate, % change.

BASE LENDING RATES

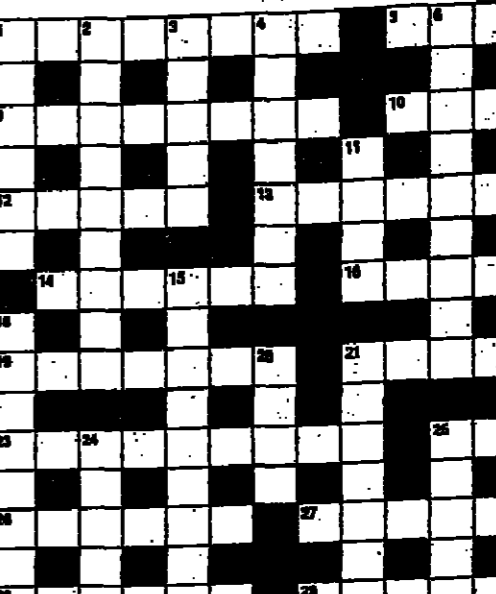
Table with columns: Institution, Rate, % change.

FINANCIAL TIMES CONFERENCES

Table with columns: Conference, Date, Location.

CROSSWORD

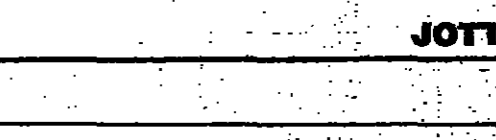
No.6,830 Set by VIXEN



- 1 Ship's sick-quarter? (9)
5 Say firmly a lock should be turned (5)
9 Minor no longer (5)
10 Occasion when possibly tan feel awful (9)
12 In this vehicle a regular traveller goes free (5)
13 Bald heavyweight, no great thinker (9)
14 Distant - restraining anger, as being less ugly (6)
16 Desert tribe's fight for ascendancy (3,4)
19 A quarter got together and came out (7)
21 All endeavour to provide a store-room (9)
23 A game swimmer encompasses it with some strain (9)
25 Attend to roasting meat for buffet (5)
26 Exercise can be a tonic (6)
27 A girl's name of Stuart times (5)
28 For example, is cutting back to appear a selfish guy (5)
29 Figure on moving to Penang (9)

Solution to Puzzle No.6,829
BERNARDINI MAILBOX
A B C D E F G H I J K L M N O P Q R S T U V W X Y Z

JOTTER PAD



Quality PROMOTIONAL GIFTS

Advertisement for promotional gifts including keyrings, cufflinks, paperweights, and enamel badges. Manhattan Windsor logo.

CLUBS

Advertisement for clubs and social events.

ART GALLERIES

Advertisement for art galleries.

FINANCIAL TIMES CONFERENCES

WORLD TELECOMMUNICATIONS

London 13 & 14 December, 1988

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هناك ما زال

WORLD STOCK MARKETS

Main table containing stock market data for various countries including Australia, Canada, Germany, Italy, Japan, South Africa, and Switzerland. Columns include stock names, prices, and changes.

Table titled 'CANADA' showing stock market data for Toronto. It includes columns for stock names, prices, and changes, with a sub-section for '4pm prices January 9'.

Table titled 'INDICES' showing various market indices such as Dow Jones, Nikkei, and others. It includes columns for index names, values, and percentage changes.

Table titled 'NEW YORK ACTIVE STOCKS' listing active stocks in New York with columns for stock names, prices, and changes.

Advertisement for 'Your FT hand delivered in Germany' featuring '12 ISSUES FREE' and contact information for Frankfurt 0130-5351.

Vertical advertisement on the left side of the page, featuring the 'SWORD' logo and other text.



Handwritten note in Arabic script: "هذا من المجلد"

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and other price-related data. Includes a 'Continued from previous page' note.

Notes regarding stock prices, dividends, and market conditions. Includes text such as 'Some figures are preliminary' and 'Dividend rates are annual'.

OVER-THE-COUNTER

Nasdaq national market, 3pm prices January 9

Table of Over-the-Counter prices listing various stocks with columns for High, Low, and other price-related data.

AMEX COMPOSITE PRICES

4pm prices January 9

Table of AMEX Composite Prices listing various stocks with columns for High, Low, and other price-related data.

Travelling by air on business?

Enjoy reading your complimentary copy of the Financial Times when you are travelling on scheduled flights from...

- List of airlines and routes: GENEVA with Air Canada, American, British, Crossair, British Airways, Finnair, Lufthansa, El Al, Swissair, TWA; ZURICH with Aerolineas Argentinas, British Airways, Finnair, Crossair, El Al, Pan-Am, SAA, Swissair, TAP Air Portugal, Thai Airways, TWA, Varig, Delta; BASEL with Crossair, Swissair; BERN-LUGANO with Crossair.

FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Focus turns to resistance levels as Dow edges up

Wall Street

THE KEY level of 2,200 on the Dow Jones Industrial Average...

The Dow closed 5.17 points higher at 2,198.46 on moderately active volume...

The index hovered just above Friday's post-crash closing high for most of the day...

There is some confidence in the market that further highs can be scored in the short-term...

Two of these levels concern the "gap" which opened up between October 16 and the crash...

Yesterday was quite a lively day for corporate news...

FAZ fights back in West Germany's indices battle

By Haig Simonian in Frankfurt

AFTER a lengthy pause in West Germany's "battle of the indices" during which the new DAX real time equity index...

Since last week, the FAZ index has been brushed up with 94 new commitments...

Many of the newcomers represent the new breed of entrepreneurially-minded German companies...

Conversely, both utilities and steels have been scaled down, from 11.76 per cent to 6.87 per cent...

the crash. However, other analysts measure the gap from the closing on October 16 at 2,246...

Another level which is receiving attention is 2,230, which would represent a 50 per cent retracement from the low after the crash...

Concerns about higher interest rates do not appear to be affecting the market in a direct way at the moment...

Meanwhile, the dollar has shown a considerable strength recently, partly buoyed by high short-term US interest rates...

This Friday sees the release of December retail sales, which are expected to be strong...

Among industrial leaders Barlow Rand closed 50 cents up at \$28.75.

Shamrock Holdings of its employee stock ownership plan failed. Shamrock's hostile \$42 share offer for Polaroid...

Westinghouse dipped 5/8 to \$33 1/4 after the Justice Department said it would sue to block two proposed joint ventures...

Few had expected investors to be quite as blatantly bullish for the national brief. It was suggested that the only active buying might be by foreigners...

The composite index, up about one point in earlier trading, gained 25.95 points to close at 3,445.13...

A SHARPLY weaker financial rand and a continued shortage of scrip helped Johannesburg share prices to a firmer close.

Among golds, Western Deep rose 2 1/2 to R107, while a val ended R1 up at R111.50.

Among industrial leaders Barlow Rand closed 50 cents up at \$28.75.

ASIA PACIFIC

Nikkei confounds by surging 468 to record

Tokyo

IN STARK contrast to the spirit of mourning and restraint expected on the first day of trading after the death of Emperor Hirohito...

But the highly positive mood, that lasted throughout the day, was already evident soon after the opening when the Nikkei average added 108.37 points...

The index closed at its day's high, while the low of the day was at 30,223.35.

Issues related to the defence theme dominated interest yesterday. Besides expectations that pressure from the US on Japan to play a larger role...

There was continued speculation that parent company Societe Generale de Belgique might purchase outstanding shares.

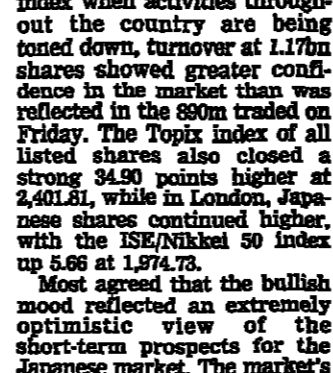
FRANKFURT started off well, heading past last week's highs, but then eased back on profit-taking to end only slightly higher.

STOCKHOLM rose sharply on an absence of sellers and optimism about today's Budget following leaks about its content.

Stocks to rise were favoured such as Atlas Copco up SKR11 at SKR280...

BRUSSELS was more active than of late, as small investors were drawn back by strong corporate results...

In non-ferrous metals, Astria rose 1/2 to \$11.50, closing BFR18 up at BFR1418.



meaning the achievement of peace, helped to trigger renewed interest in that theme.

Large capital steels also climbed in active trade. Kawasaki Steel, the third most active issue with 37.1m shares...

Shares rose on a wide front in Osaka, pushing the OSE average up 396.81 to 28,625.60.

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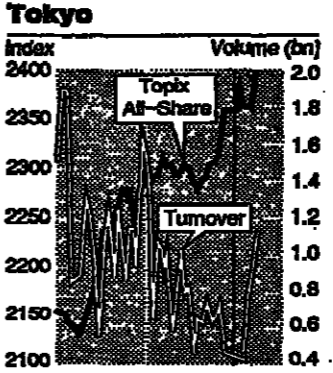
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added Y65 to Y1010. Nintendo, the maker of video computer games, rose Y700 to Y10,700.

Roundup

TURNOVER and share prices climbed in most Asia Pacific exchanges, helped by the strength of the Japanese market.

HONG KONG jumped to a post-crash high as investors continued to snap up property stocks in the belief that a land auction later this month will signal higher property prices.

The Hang Seng index ended 25.62 higher at 2,792.27 after some profit-taking, beating the previous post-crash high of 2,772.52 reached last July 12.

Turnover continued upward, rising to 55.4m shares from Friday's 55.7m.

DBS Ltd was the most heavily traded issue, rising 5 cents \$31.36 on turnover of 2.4m.

SOUTH KOREA continued to consolidate, with only paper stocks bucking the downward trend on speculation that they might benefit from the repatriation of documents regarding the death of Emperor Hirohito.

TAIWAN paper issues were also strong, helping the market higher for the third consecutive session.

The weighted index rose 174.94 to 5,312.68.

are also suggestions, one funds may be cutting back on Alzco in preparation for the partial flotation next month of fellow chemicals group DSM.

AMSTERDAM finished lower on profit-taking, with the CDS tendency index up 0.2 at 157.7 on trade estimated at F1 50m.

PHILIPS continued its strong rise with a 50-cent gain to F1 36.30 before announcing its 1988 turnover rose to F1 50m from F1 52.7m.

Royal Dutch was pushed higher by a rise in the dollar against the guilder, adding F1 1.70 to F1 152.60 after damage worth several million guilders caused by a fire at its Rotterdam chloride plant.

Benca Commercial rose 1/2 to \$1.50 following a broker's recommendation.

MADRID crept higher in the general index adding 0.24 to 274.32 amid concern over domestic interest rates.

EUROPE

LVMH and Eurotunnel still dominate Paris

THE WEEK in Europe started with a sharp price movement in Paris, rising 17.2 to a record high for Stockholm and Brussels, writes Our Markets Staff.

PARIS again saw healthy volumes - although below Friday's record turnover - with Eurotunnel and LVMH once more dominating trade.

LVMH fell FFR654, or 9.6 per cent, to FFR708, as last week's big-buyer, widely believed to be Financiere Agache, was conspicuous by its absence.

STOCKHOLM rose sharply on an absence of sellers and optimism about today's Budget following leaks about its content.

BRUSSELS was more active than of late, as small investors were drawn back by strong corporate results...

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Monday January 9 1989, Friday January 6 1989, Dollar Index, and Year ago (approx). Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, and various regional indices.

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.057 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Dec 30, 1988 = 139.62 (US \$ Index), 114.42 (Pound Sterling) and 123.18 (Local).

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MONEY MARKET CHEQUE ACCOUNTS
Up to date rate of interest available by telephoning Bank of Scotland, Jersey 0534-39322.

Are you looking for an offshore account based in Jersey offering:
High Rates of Interest
No notice of withdrawal
A cheque book facility
Interest paid gross (tax free)
A Money Market Cheque Account with Bank of Scotland and Bank of Scotland (Jersey) Ltd provides that and more...
US DOLLARS OR STERLING THE BEST OF BOTH WORLDS
Bank of Scotland was constituted in Edinburgh by Act of Scottish Parliament in 1825.